REGIONAL ECONOMIC CONDITIONS IN THE NINTH DISTRICT

TOURISM & HOSPITALITY SURVEY

September 23, 2022

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FEDERAL RESERVE BANK OF MINNEAPOLIS

DISCLAIMER

The views expressed here are the presenter's and not necessarily those of the Federal Reserve Bank of Minneapolis or the Federal Reserve System.



TODAY'S FOCUS TOURISM & HOSPITALITY SURVEY

Quarterly survey in partnership with:

- Explore Minnesota Tourism
- Hospitality Minnesota
 - Partnership established just before pandemic
 - Almost 3 years of surveys, first joint webinar

This survey:

Conducted mid-August; 324 responses



MINNESOTA



QUICK TAKE-AWAYS

- Recovery continues but fewer than half are back to pre-pandemic revenue
- Most improved: Accommodation (subsector); central & northeast (region)
- Still finding their way: Attraction-entertainment, Twin Cities metro
- Challenges: Lack of labor, inflation, supply chain, & higher wages
- Overall financial health improving; shows resilience
- Important: Each partner has own interpretation of results; Q&A will give partners opportunity to offer more color and nuance

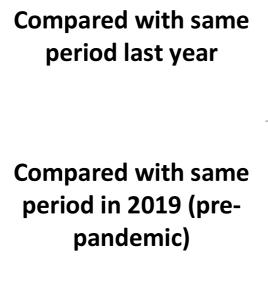


RECENT REVENUE TRENDS

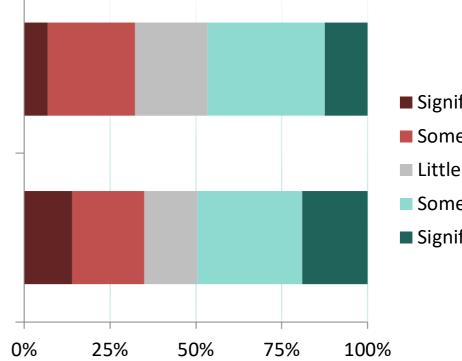
RECENT REVENUE TRENDS

Overall, revenues continue to improve compared with last year and pre-pandemic

But still a lot of lumpiness for many businesses



Quarterly revenue trends

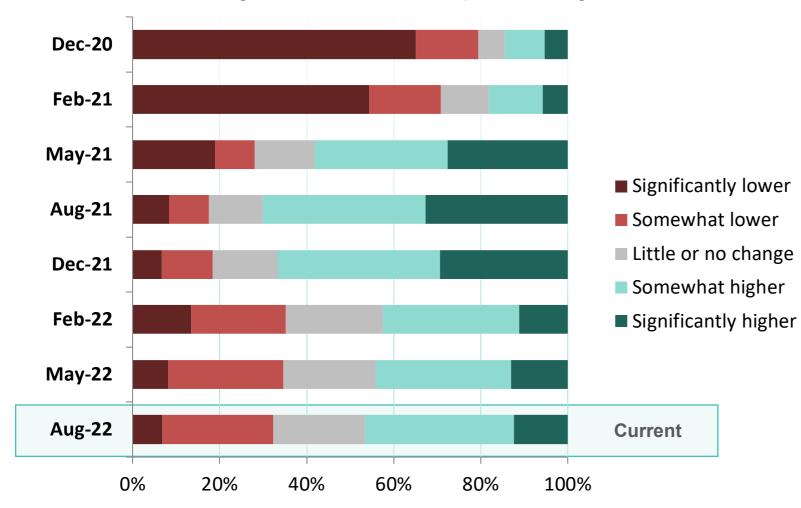






REVENUE TRENDS OVER TIME

Recent revenue compared with same period a year earlier, multiple surveys



Given volatility of pandemic, y-o-y comparisons tricky

Revenue trends improving slightly over recent surveys

Maybe more important, industry seeing some stability





40% 35% 30% 25% 20% 15% 10% 5% 0% Steadily Mostly flat Steadily Up and Mostly flat Volatile; down, but improving or steady, at poor more bad declining but at levels more good than good than bad acceptable levels

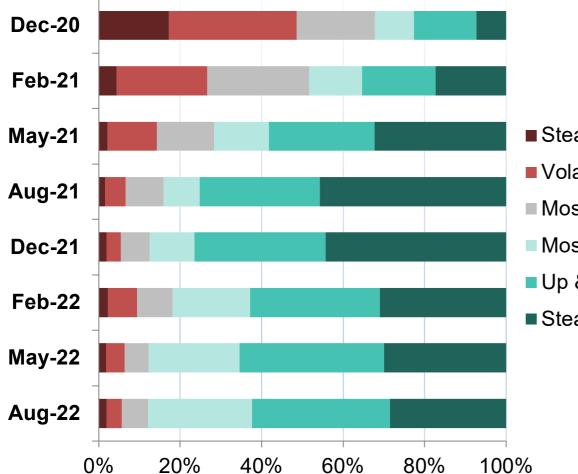
Business activity over last 6-9 months

90 percent of respondents reported either good or acceptable business activity so far this year



FINANCIAL HEALTH, CONT.

Business activity over last 6-9 months



Steadily declining

- Volatile; more bad than good
- Mostly flat at poor levels
- Mostly flat/steady, but acceptable
- Up & down; more good than bad

Steadily improving

Some year-overyear pullback, some of it likely from a volatile comparison group

Overall, this suggests some stability

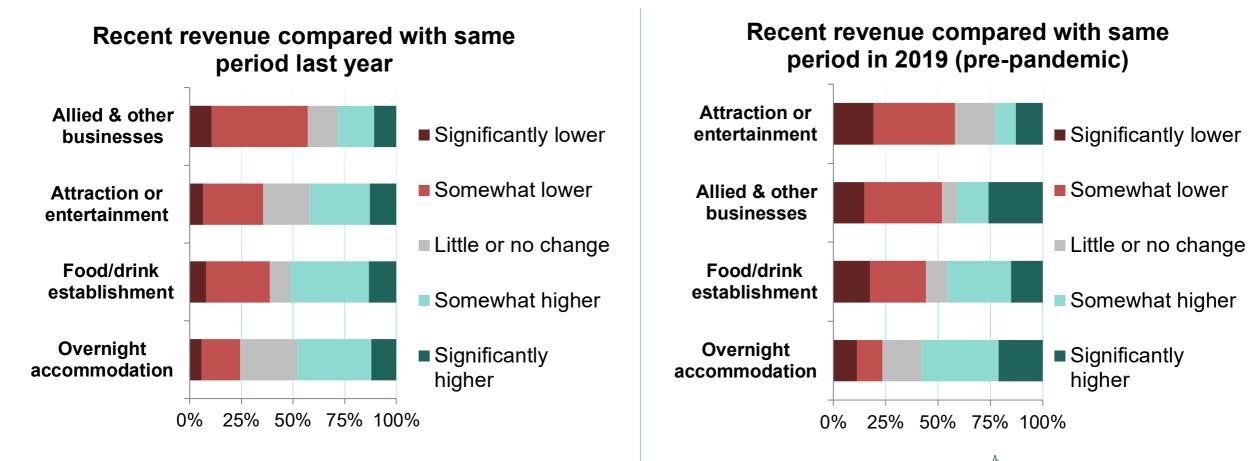


REVENUE SNAPSHOTS

BY FIRM TRAITS

REVENUES BY SUB-SECTOR

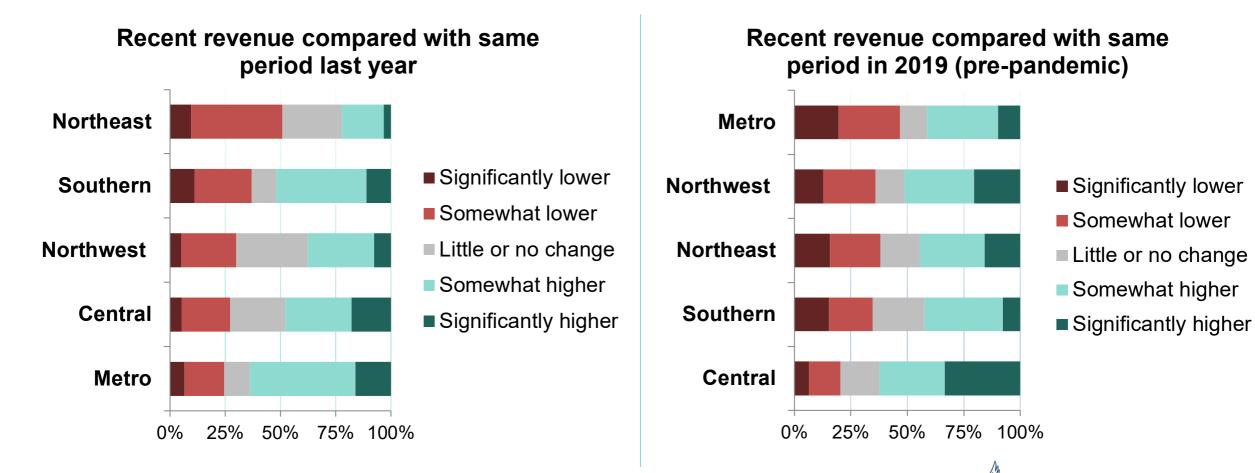
- Accommodation doing the best on both comparisons
- Attraction & allied businesses still recovering from deep decline early in pandemic



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REVENUES, BY LOCATION

- Twin Cities metro saw best y-o-y performance
- Twin Cities also had steepest early decline, still digging out

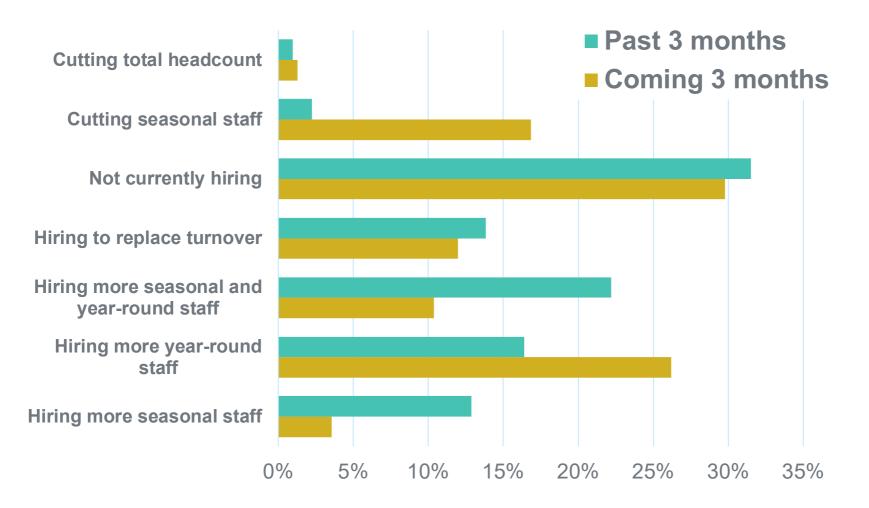


RESERVE BANK OF MINNEAPOLIS

WORKFORCE & WAGE TRENDS



Overall hiring demand



Almost two-thirds still were hiring in some capacity

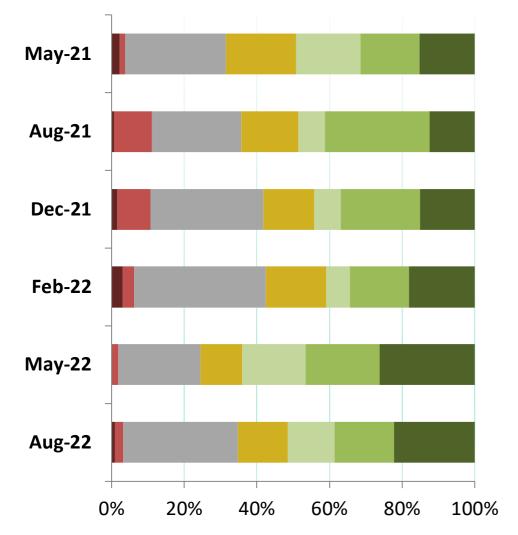
Close to 40% trying to expand full-time staff

Uptick in (predictable) seasonal staffing cuts in coming months, but future demand for year-round hires still strong



LABOR DEMAND, CONT.

Hiring demand: What best describes overall hiring demand at your business?



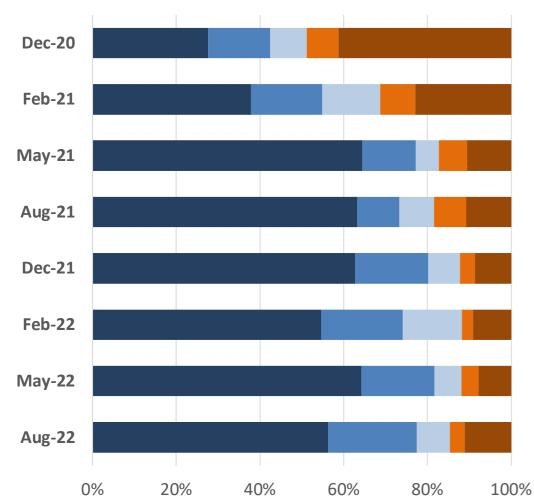
- Cutting total/year-round headcount
- Cutting seasonal staff
- Not currently hiring; stable headcount
- Hiring to replace turnover OR bring back furloughed workers
- Hiring more seasonal staff
- Hiring more year-round staff
- Hiring more seasonal and year-round staff

Overall hiring as strong as it's ever been, save for this past May

Some seasonal pullback is normal for this time of year



CHALLENGES – LABOR AVAILABILITY



Labor availability for open positions

■ Very tight

Moderately tight

Not tight; good labor

Slightly tight

availability

Not hiring

Almost 80% say labor extremely or moderately tight

Labor <u>un</u>availability pretty locked in; levels similar to surveys going back to May 2021



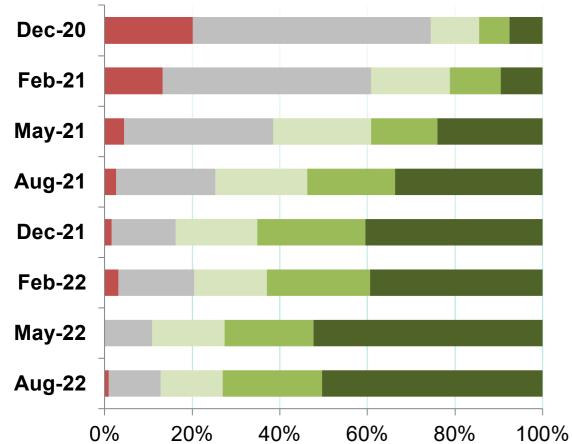


Tight labor = higher wages Half raised Average wages today Declined (by any amount) compared w/ 12 months ago wages > 5% ■ Little or no change (+/- 1%) Increase of 1-3% Notable decline Increase of 3-5% in expected Increase of more than 5% **Expected wage changes** wage growth over coming 12 months over coming year; might be 25% 50% 0% 75% 100% optimistic

Average wage changes: Recent & future



WAGE INCREASES PLATEAUING AT HIGH LEVELS



Average wages compared w/ 12 months ago

Declined

Little or no change (+/- 1%)

Increase of 1-3%

Increase of 3-5%

■ Increase > 5%

Share of firms raising wages, and giving bigger raises has leveled off

Food-drink & accommodation seeing stronger wage growth overall than other categories

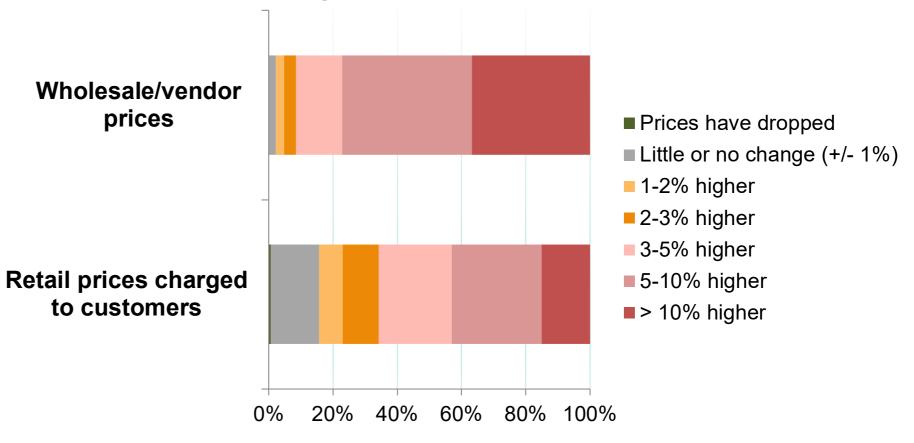


OTHER CHALLENGES

PRICE INFLATION

Wholesale costs still very high; companies cont. eating much of that increase

70% also said that inflation pressure was continuing to worsen (previous surveys suggest something else)

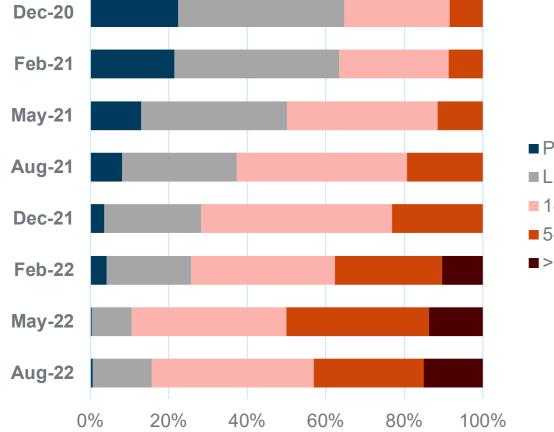


Price changes over the last 12 months





Retail price change over last 12 months



Prices have dropped
Little or no change (+/- 1%)
1-5% higher
5-10% higher

■>10% higher

Small/modest evidence that inflation might have (hopefully) peaked

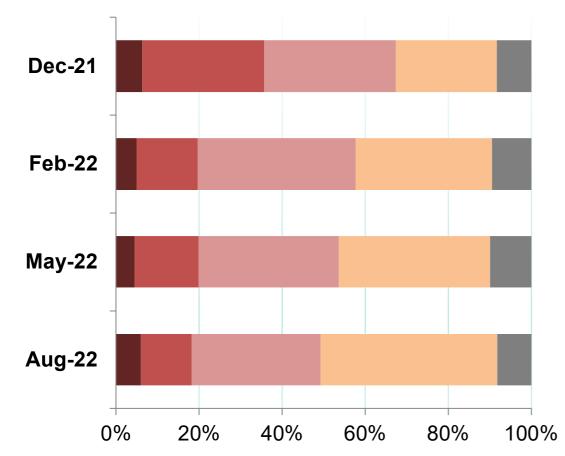
Hard to know if signal or noise at this point

(Note: Added +10% category in Feb-22 survey)



CHALLENGE: SUPPLY CHAIN

Ability to obtain critical supplies needed to serve customers



Extremely difficult

- Very difficult
- Moderately difficult
- Slightly difficult
- No difficulties; good supply availability

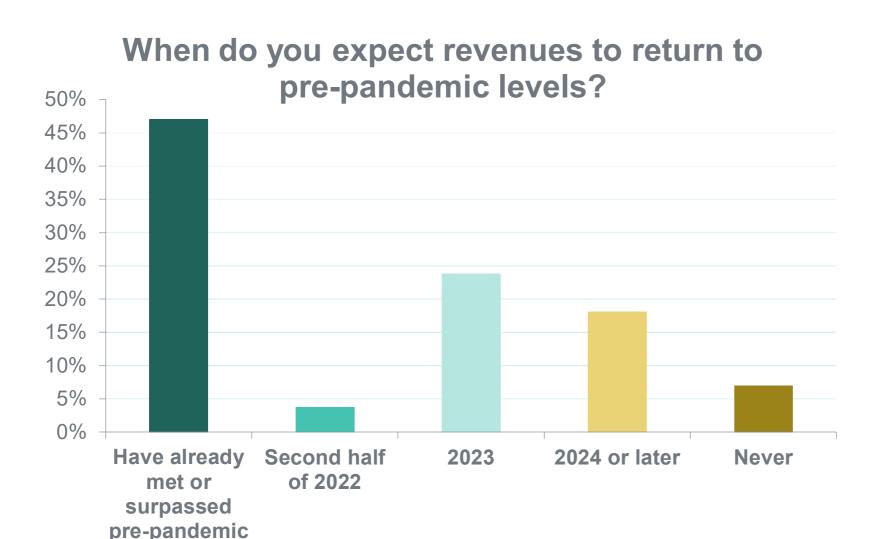
Supply chains still problematic, but slowly improving



FINANCIAL HEALTH & OUTLOOK



levels



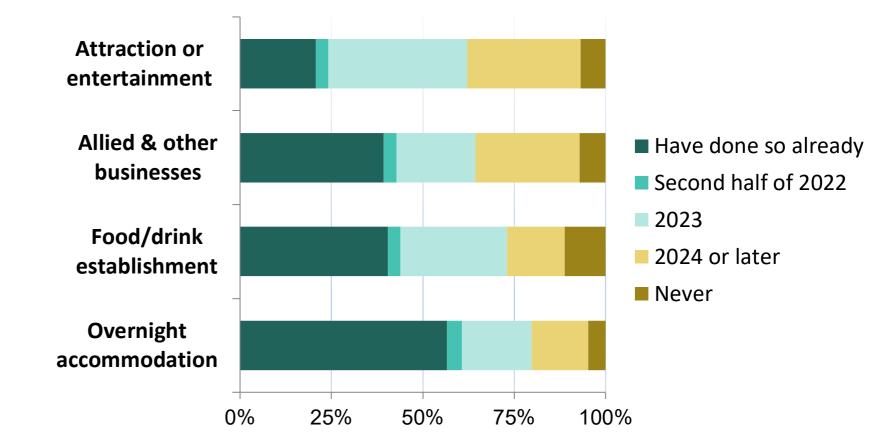
Fewer than half are at or above prepandemic revenue levels

Will likely require a strong 2023 for levels to move much



FINANCIAL HEALTH, BY SUBSECTOR

When do you expect revenues to return to pre-pandemic levels?



Attraction & entertainment still suffering the longest recovery to pre-pandemic levels

80 percent of accommodations expect to be at prepandemic levels by year's end

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FINANCIAL HEALTH, BY REGION

When do you expect revenues to return to pre-pandemic levels?

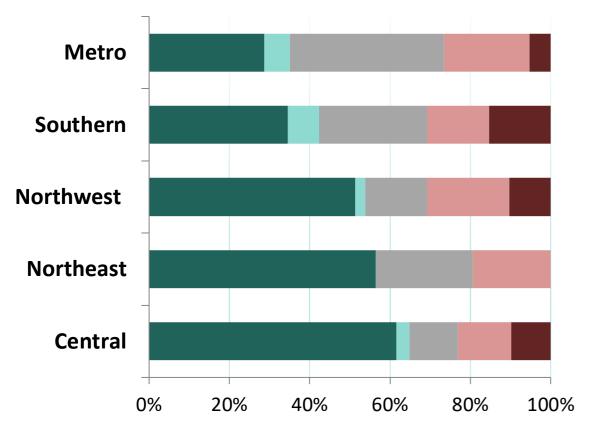
Have done so already

Second half of 2022

2023

Never

2024 or later



Central and northeast regions capitalizing on newfound love of the outdoors

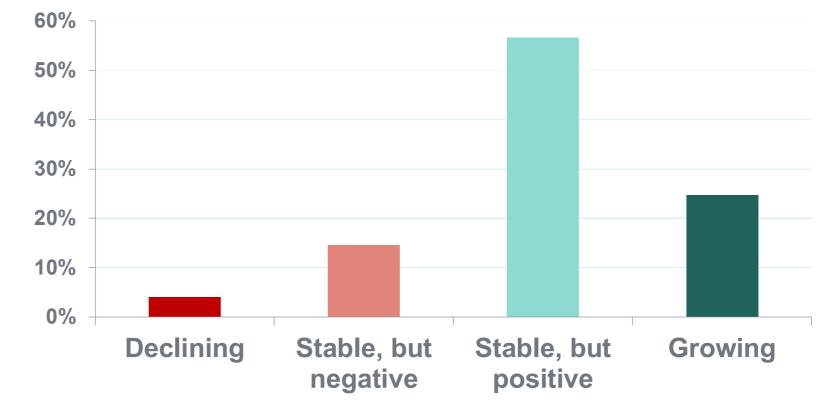
Metro struggling more as an entertainment destination, and the slow rebound of downtown office workers



FINANCIAL HEALTH, CONT.

How would you rate your business' current financial health?

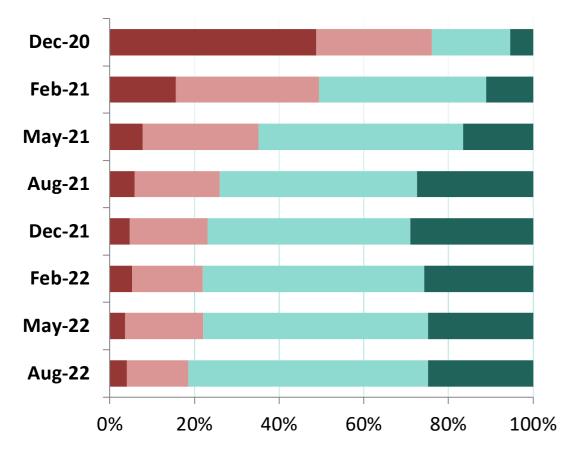
80 percent of respondents said current financial health was growing or stable but positive







How would you rate your business' current financial health?



Overall financial health improved markedly since early in the pandemic, but has plateaued of late

Declining

- Stable, but negative
- Stable, but positive

Growing

Some of this should be expected; all firms are *never* rising at once

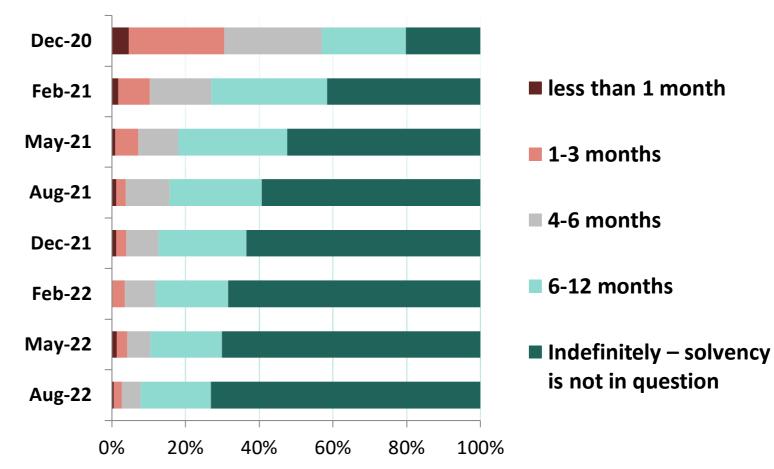


SOLVENCY: IMPROVING

Under current conditions, how long could your firm remain solvent?

Solvency continues to improve, slowly, despite continued volatility in the overall economy

A great indicator of resiliency





FINAL THOUGHTS

- The good: Recovery continues, with accommodation leading the way, and in regions with high natural amenities
- The less-good: Recovery still slow, lumpy for many, especially those in attraction-entertainment, and those in the Twin Cities metro
- Fewer than half are back to pre-pandemic revenue
- Lack of labor availability leads a pack of challenges, also includes inflation, supply chain, & higher wages
- Overall financial health improving; shows resilience of MN's tourism and hospitality businesses





MOVING ON TO THE Q&A:

Gretchen Nussbaum Explore Minnesota Tourism

Ben Wogsland Hospitality Minnesota

