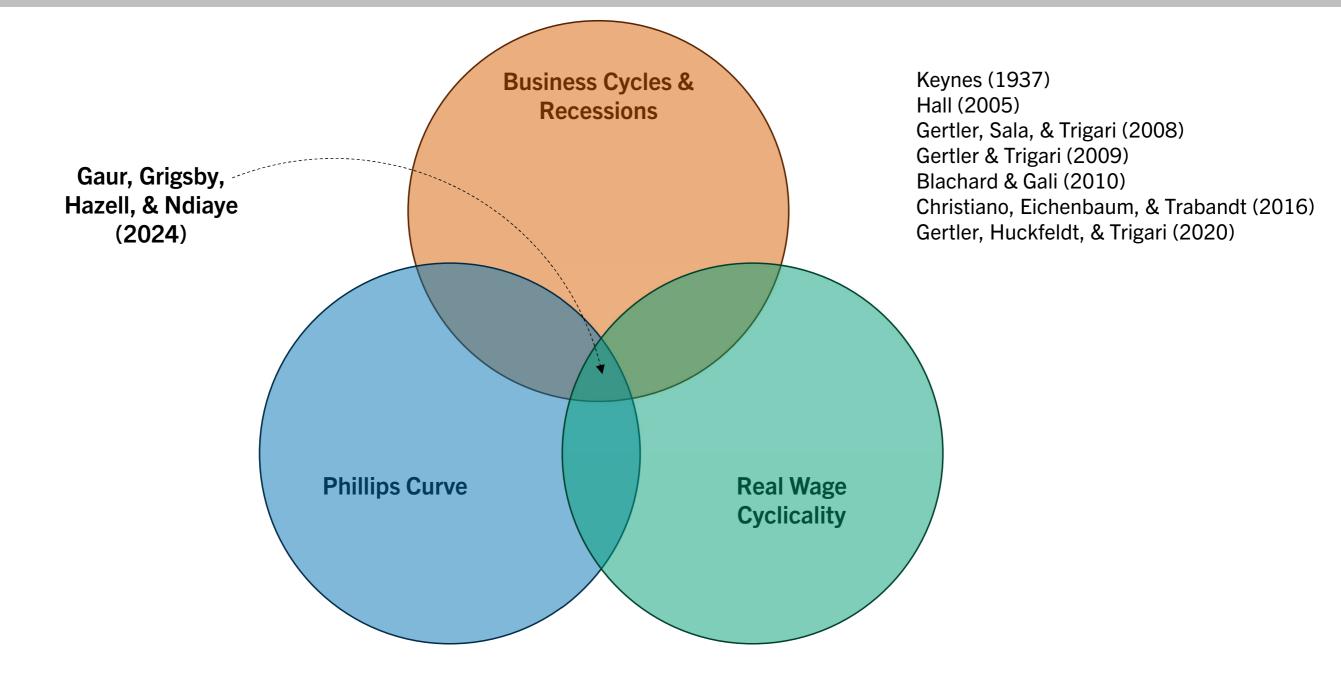
# Discussion of "How Does Flexible Incentive Pay Affect Wage Rigidity?"

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#### This paper sits at the Venn intersection of several important literatures.



- 35% of US workers received incentive pay in 2019 (Makridis & Gittleman 2020)
  - Down from 47% in 2004.
- We want to understand recessions better.
- We want to understand inflation better.
- We want to understand wage growth dynamics better.

### Choices that just make sense.

- Static and dynamic exercises
- Diamond-Mortensen-Pissarides (DMP) search model
- Sticky-price Phillips Curve
- Tested with two incentive pay models:
  - Flexible incentive pay of Holmstrom (1979)
  - Rigid wage model of Hall (2005)

## Why do we care (Revisited)?

- 35% of US workers received incentive pay in 2019 (Makridis & Gittleman 2020)
  - Down from 47% in 2004.
- We want to understand recessions better.
  - Wage cyclicality from incentive pay **does not** dampen the unemployment response to a business cycle shock. (Note: wages can still be pro-cyclical!)
- We want to understand inflation better.
  - Wage cyclicality of from incentive pay **does not** affect the slope of the price Phillips Curve.
- We want to understand wage growth dynamics better.
  - 45% of wage cyclicality is due to incentives, rest is bargaining.

## Initial thoughts on applications for policymakers.

- We need better data.
  - Both for validation and future real-time monitoring.
- Real-time monitoring case study: the 2014/15 surge in ECI
- The distributional cyclicality of real wage growth in the pandemic

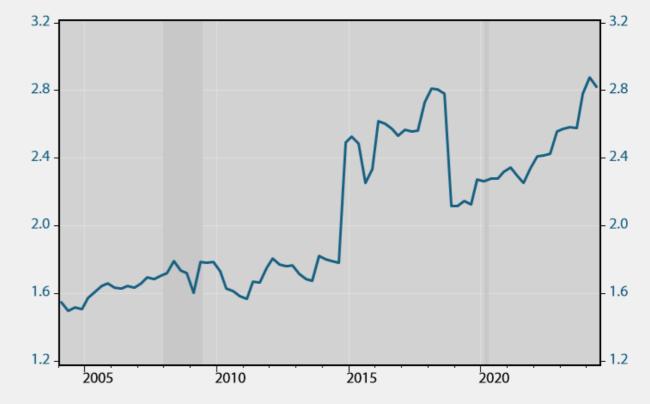
## **Current incentive pay data is poor for real-time tracking.**

#### National Compensation Survey

- Small sample (25,000 establishments)
- Microdata only available to researchers
- Produces average summary measures (ECI & ECEC, see right)
- ECI produces a measure that excludes incentive-paid **occupations** (more next)
- Current Population Survey
  - Question only applies to hourly workers
  - Question combines tips, overtime, and commissions
- PSID/NLSY/SIPP
  - Not suitable for real-time analysis.
  - SIPP appears to underestimate
- Potential for private payroll provider data.

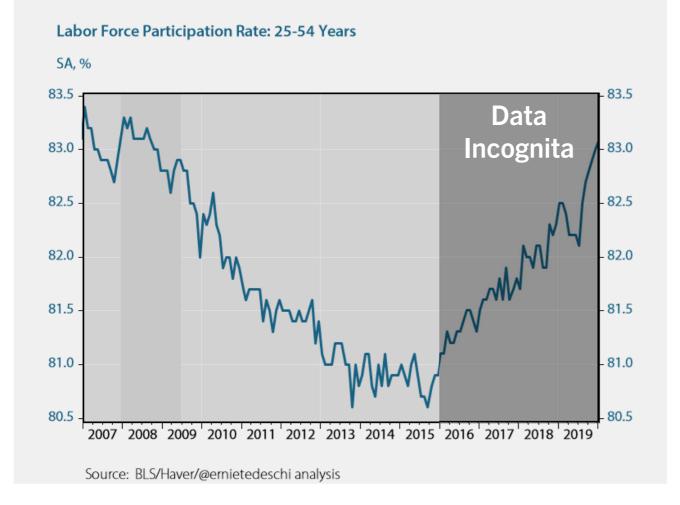




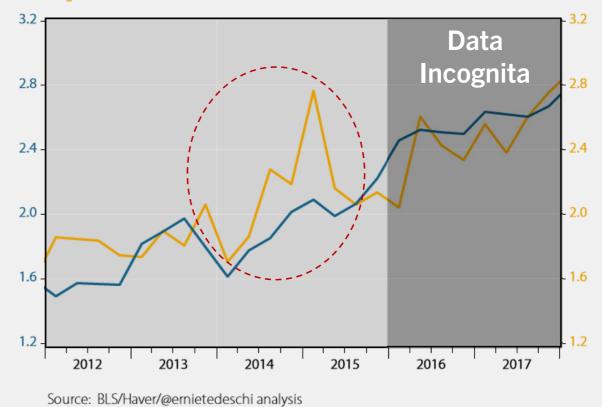


Source: Haver Analytics/@ernietedeschi analysis

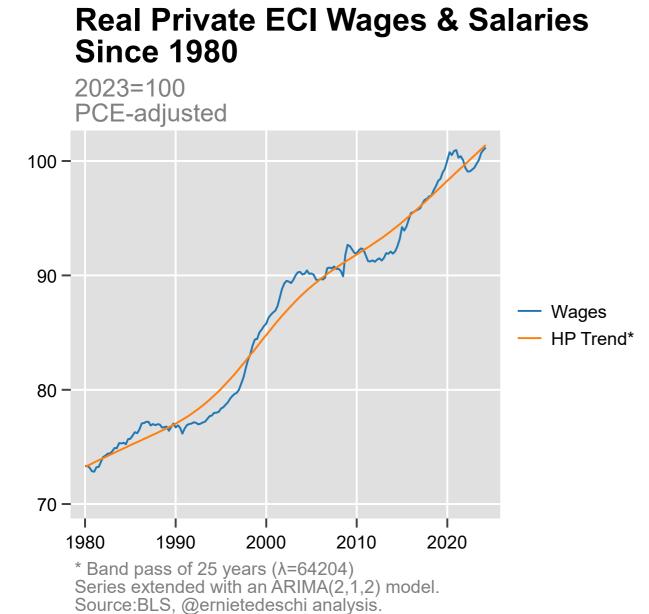
#### The 2014/2015 surge in ECI



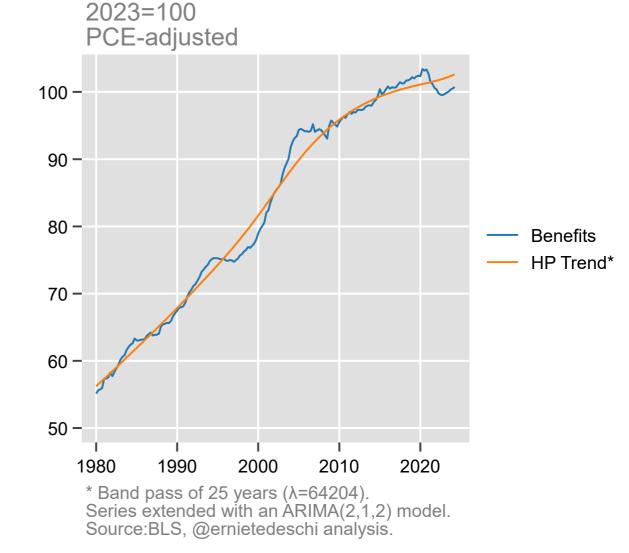
ECI: Wages & Sal: Pvt Ind Workers ex Incentive Paid Occupations % Change - Year to Year NSA, Dec-05=100 ECI: Wages & Salaries: Private Industry Workers % Change - Year to Year NSA, Dec-05=100



## We are still grappling with the implications of the pandemic on cyclicality.



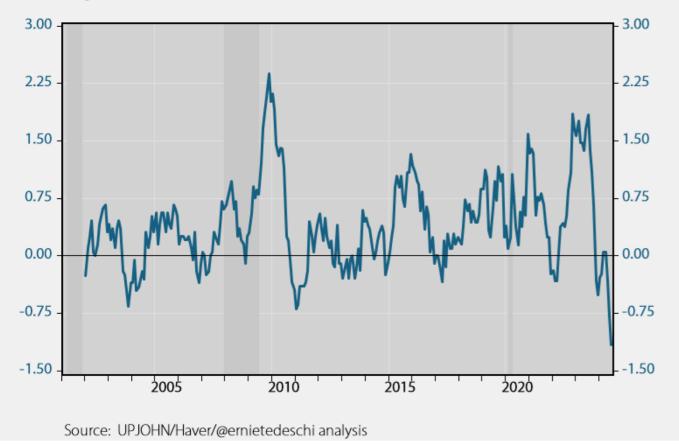
Real Private ECI Benefits Since 1980



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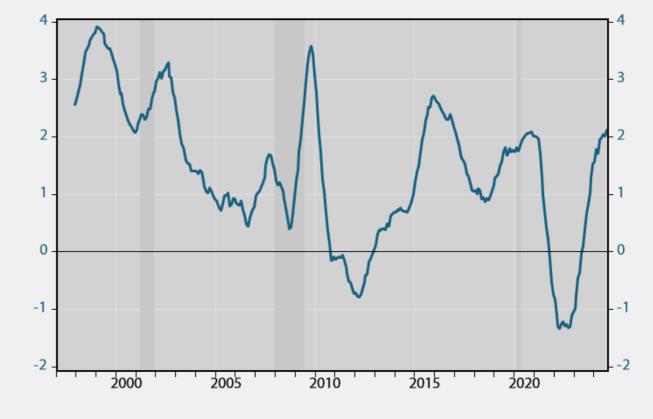
#### Upjohn Institute New Hires Quality Index: Wages

#### % Change - Year to Year 12-Mo MA, \$/Hr



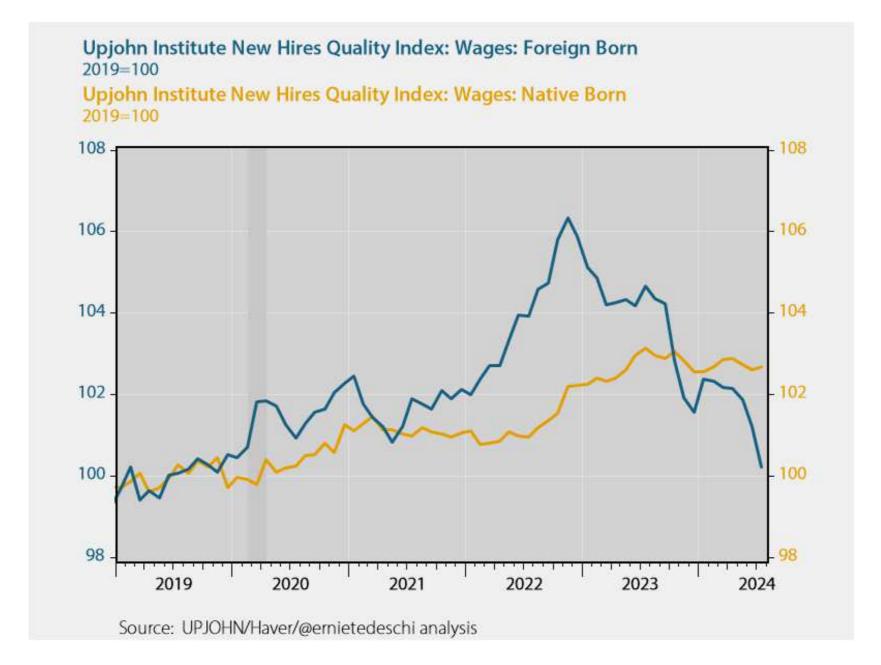
#### Real Wage Growth Tracker: Job Stayers: Median Wage Growth

#### PCE-adjusted, 12M-MA of YY



Source: Haver Analytics/@ernietedeschi analysis

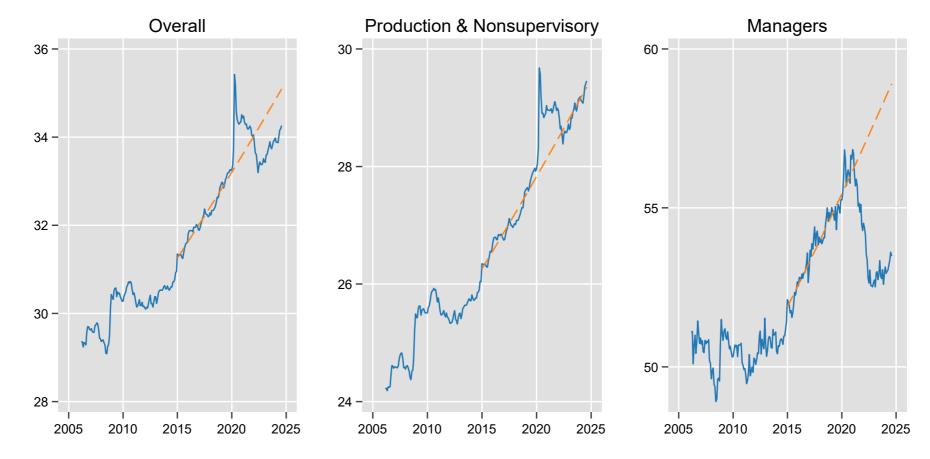
### We are still grappling with the implications of the pandemic on cyclicality.



#### **Distributional Cyclicality**

#### **Real Average Hourly Earnings Since 2015**

2023\$ per hour Chained CPI-adjusted 2015-19 log linear trend shown dashed



Source: BLS, @ernietedeschi analysis

# Thank you