

WHAT IS THE BEIGE BOOK?

October 1, 2025
Regional Economics



FEDERAL RESERVE BANK
OF MINNEAPOLIS



AGENDA

- History
- Structure and content
- Process—Information gathering
- Process—Compilation
- How accurate is the Beige Book?
- Fun stuff!

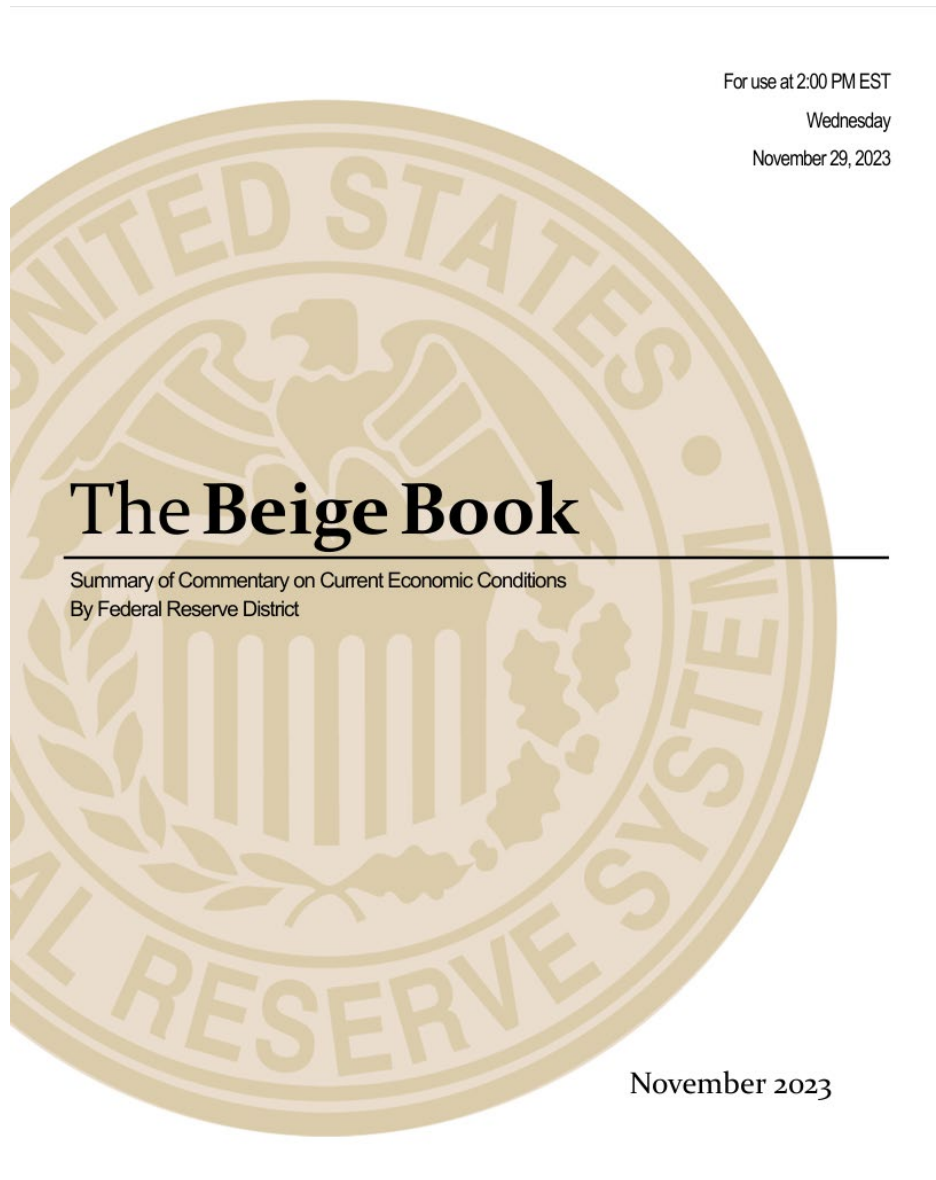




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- First created in 1970 (as the “Red Book”)
- Not published publicly until 1983, (with now-eponymous beige cover)
- But no one paid attention until 1987

WHY 1987?

BLACK MONDAY, OCTOBER 19, 1987

"All the News That's Fit to Print"

The New York Times

Late Edition
New York: Today, increasing clouds. High 62-67. Tonight, cloudy, breezy, showers likely. Low 51-55. Tomorrow, showers ending. High 58-63. Yesterday: High 66, low 48. Details on page B6.

VOL. CXXXVII ... No. 47,298 Copyright © 1987 The New York Times NEW YORK, TUESDAY, OCTOBER 20, 1987 30 CENTS

STOCKS PLUNGE 508 POINTS, A DROP OF 22.6%; 604 MILLION VOLUME NEARLY DOUBLES RECORD

U.S. Ships Shell Iran Installation In Gulf Reprisal

Offshore Target Termed a Base for Gunboats

By STEVEN V. ROBERTS
Senior at the New York Times

WASHINGTON, Oct. 19 — United States naval forces struck back at Iran today for attacks on American-engineered vessels and other Persian Gulf shipping by shelling two connected offshore platforms that American officials said were a base for Iranian gunboats.

A few hours later, a naval commando detachment boarded a third platform five miles away and destroyed radar and communications equipment, Pentagon officials said.

No American casualties were reported in the actions, which occurred 120 miles east of Bahrain at about 2 P.M. (7 A.M. Eastern daylight time).

A 20-Minute Warning

American officials said the attacking force took pains to avoid killing Iranians, giving the crew on the first two platforms a 20-minute warning before their destroyers, stationed about three miles away, began the shelling.

At the United Nations, an Iranian delegate said "several innocent persons" had been killed in the attack, but the American could not be confirmed.

With the bombardment, the Administration intended to send a message to Iran: "The United States had chosen to

A Huge Blow to the Five-Year Bull Market

Dow's Record Fall
Yesterday's close was down 22.6 percent from Friday's close.

The Dow Jones industrial average, which has been marching up since August 1982, began a dramatic fall last week that continued through yesterday when it closed at 1,733.74. Shown: Weekly close of the Dow.

Oct 19, 1987
7:00 PM
Dow Jones Industrial Average
Source: Knight-Ridder/Trendsetter

Does 1987 Equal 1929?

By ERIC GELMAN

As stock prices soared this year, a chorus of pessimists warned that 1987 was looking more like 1929, when a stock market crash helped to usher in the Great Depression. Yesterday, after a plunge reminiscent of the worst days of 1929, one pressing question was whether the aftershocks would be as devastating to individuals and the nation.

The quick answer, many economists say, is no. The huge losses on Wall Street constitute a substantial blow to the economy at large. But there are many safeguards in place today —

Unprecedented Trading

Yesterday's frenzied trading on the nation's stock exchanges lifted volume to unheard-of levels. On the New York Stock Exchange, an estimated 624.5 million shares changed hands, almost double the previous record of 335.5 million shares set just last Friday.

With the tremendous volume, reports of "lunch" trades on the New York





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STRUCTURE & CONTENT

- Officially known as the “Summary of Commentary on Current Economic Conditions by Federal Reserve District”
- Published 8x/year by FRS in conjunction with FOMC meetings
- Each District Bank gathers a variety of (mostly) qualitative information on current economic conditions in their District compared with the previous FOMC cycle

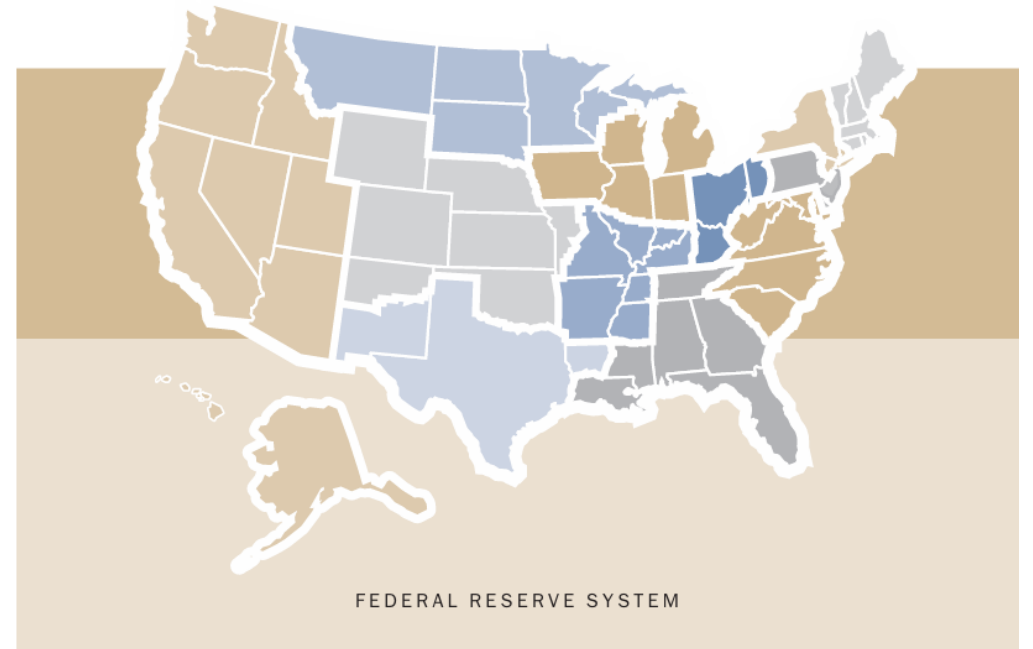


The Beige Book

Summary of Commentary on
Current Economic Conditions by
Federal Reserve District

July 2025

Black M



FEDERAL RESERVE BANK OF MINNEAPOLIS

- Emphasize change since last report (6-8 weeks)
- Use qualitative characterizations for each section:
 - Direction: Up, flat, or, down
 - Magnitude: Slight, modest, moderate, or strong



Federal Reserve Bank of Minneapolis

Summary of Economic Activity

Ninth District economic activity was flat since the previous report Employment rose slightly and wages grew moderately. Prices increased modestly overall, with greater pressure among manufacturers. Tourism activity increased and residential real estate was mixed. Manufacturing, vehicle sales, and commercial real estate were flat. Nonauto consumer spending, construction, and energy activity decreased. Agricultural conditions remained flat at weak levels. Activity among minority- and women-owned business enterprises was mixed.



WHAT IS THE BEIGE BOOK?

WHY IS THE BEIGE BOOK IMPORTANT?

Offers picture of the current economy

- IDs emerging trends not seen in macro data
- Allows comparison of conditions across regions

As a media source on the economy

- One of the few FOMC-related documents publicly available prior to the FOMC meeting

As a meaningful symbol

- Beige Book publicly demonstrates the System's efforts to listen to businesses and other stakeholder groups in the economy
- And having to write it forces us to do so!



WHAT IS THE BEIGE BOOK?

The Beige Book is not:

A summary of the U.S. economy

- It tells us what's happening in each region, but we don't add up all the regions to get a national picture

Comprehensive

- It's only two pages!

An economic forecast

- Focus is on the very recent past and current
- Sometimes we have info about contacts' expectations, but this is just sentiment

A prediction or guide for the FOMC

- As much as the financial press wants it to be!



“You can get your information about the economy from
admittedly fallible statistical relationships, or you can
ask your uncle.”

—Alan Blinder, former Vice-Chair, Board of Governors

BEIGE BOOK STRUCTURE

- **Each District Bank gets a few pages to describe current business conditions in their region**
- **Mandatory sections (= dual mandate)**
 - Overall activity (think GDP)
 - Labor markets (historically called “Employment and Wages,” but changed in 2022)
 - Prices (think CPI)
- **Other sections vary by District, reflecting regional economies:**
 - **Consumer spending**, including tourism and vehicle sales
 - **Manufacturing**, transportation
 - Services—non-financial and banking
 - **Construction and Real Estate**
 - **Agriculture, Energy**
 - **Worker Experience**
 - **Minority- and Woman-owned Business Enterprise**
- **National summary**
 - Consolidating bank summarizes the regional characterizations for each of the mandatory sections
 - Each District submits a short paragraph with highlights from its own report





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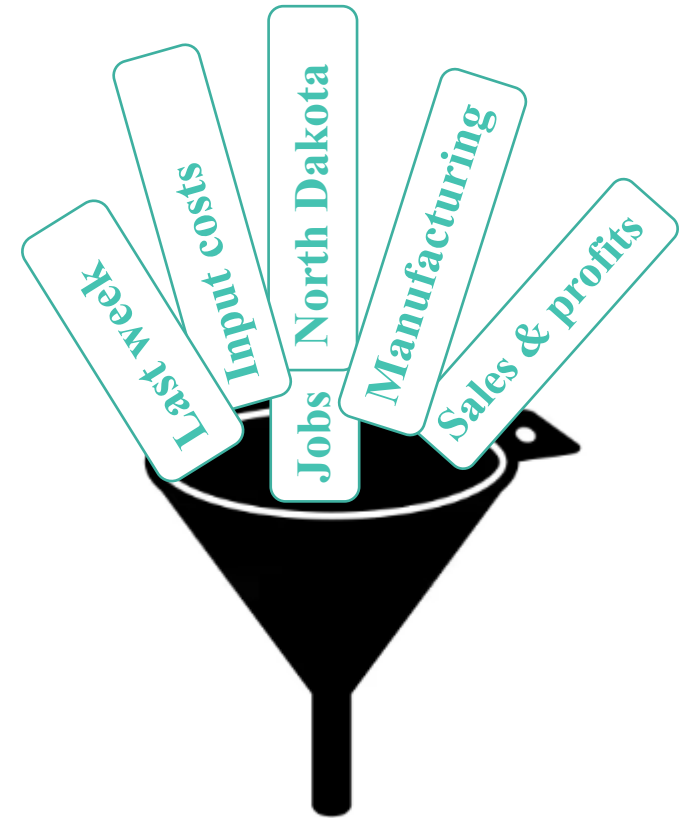
WHERE DOES BEIGE BOOK INFO COME FROM?

- YOU! Businesses and workers across the Ninth District
- Variety of forums & methods
- Different types of information, with varying levels of depth and detail



TYPES OF INFORMATION:

- Different metrics – sales/revenue/profit, jobs, prices, wages, challenges, outlook
- Diversity of insights by sector, geography, firm size, ownership and other traits
- Different time references
 - Are you hiring? (*single point in time*)
 - How does it compare to one month ago? (*change over time*)
- Macro & micro insights (“macro-dotat”)



TOOLS FOR INFORMATION GATHERING

Surveys – *invaluable* for macro & micro insights

Roundtables – General business, industry-specific (ag, high-tech), labor unions, workforce

1:1 with industry contacts

Public data: Weekly UI claims, local building permit data, airline boardings, vehicle title registrations, others

Private data: Monthly data on credit card transactions, construction starts, staffing, payroll, vehicle sales



BUSINESSES SHARE. WE PROTECT THEIR PRIVACY

- We need businesses to be open and honest about how things are going
- We emphasize *confidentiality* with all contacts and their communication
- Beige Book (and Federal Reserve) policy requires that no information be publicly divulged that might somehow allow a source to be identified



SURVEYS ARE INSTRUMENTAL TO INTELLIGENCE

Monthly: Business Pulse Survey

2-4x a year

- General Business (Jan/July)
- Construction (April/Nov)
- Hospitality-Tourism (Jan/May/Sept)
- Ag Credit (Jan/April/July/Oct)

Annual

- Manufacturing (December)
- Professional Services (June)
- MN Child Care Providers (April)

Ad hoc surveys: Nonprofits in ND-SD-MT in 2025

Total: Expect 5,000+ business responses this year!



WORKER EXPERIENCE: LABOR SURVEYS

- 2021 initiative to get more insights from *supply* side of labor markets and now part of Beige Book reporting
- Started with ad hoc surveys w/ nonprofit & govt. workforce agencies
- New this year: Survey partnership with YouGov to get better benchmark data on workers' experience in the labor market



LIVE AUDIENCE POLLING: ENGAGING AND INFORMATIVE

Never miss an opportunity to engage and listen!

- Great opportunity to check the “crowd pulse”
- In-person speeches, webinars, roundtables, President Kashkari’s Town Halls

Let’s try it here! First, login to a PollEverywhere survey!

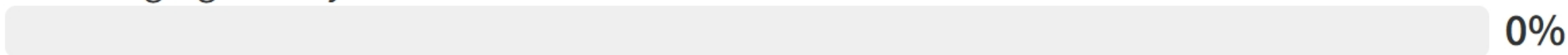
- Get your phone!
- Send text to 22333
- Text the word minneapolis
- Hit ‘send’; watch for message
- Respond to Q via text



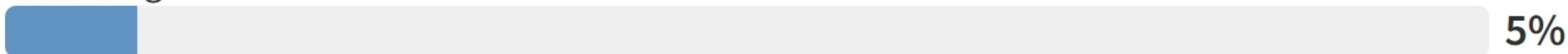
Inflation: What's your sense of the pace and direction of inflation?

Prices are...

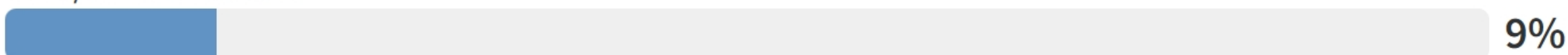
Declining significantly



Declining somewhat



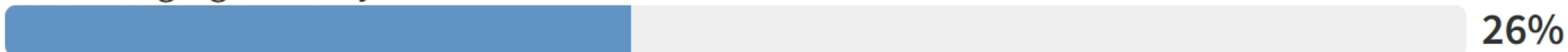
Flat/stable overall



Increasing somewhat



Increasing significantly



WHY SURVEYS? THE MINNEAPOLIS MODEL

- Surveys offer breadth and depth;
we want to know your story!
- *Two-way* information sharing; surveys inform Minneapolis Fed, business community and general public
- Bonus: Public visibility & familiarity
= trust



Farm finances weakened further during the growing season

Joe Mahon | Director, Regional Outreach

August 25, 2025



Regional Economic Conditions: General Business

Ron Wirtz | Director, Regional Outreach

Haley Chinander | Writer/Analyst

Event on August 12, 2025



FEDERAL RESERVE BANK OF MINNEAPOLIS



BUSINESSES:
**THE MINNEAPOLIS FED NEEDS
YOUR INPUT!**

MINNEAPOLIS FED'S BUSINESS PULSE SURVEY



FEDERAL RESERVE BANK
OF MINNEAPOLIS

FROM THE PRESIDENT

BANK NEWS & EVENTS

CAREERS

CONNECT WITH US

ABOUT US

REGION & COMMUNITY

RESEARCH

BANKING

POLICY

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Home / Region and Community

Regional Economic Surveys

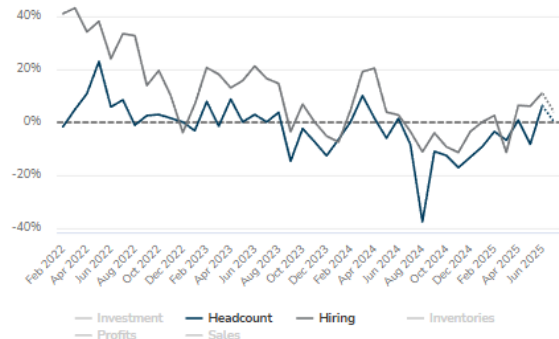
The Minneapolis Fed's Regional Outreach team conducts a number of surveys across the Ninth District to gauge current business activity and economic conditions. If you are a business owner or executive and would like to participate in our surveys, please [sign up](#).

BUSINESS PULSE SURVEY RESULTS

The Minneapolis Fed's Business Pulse Survey is a monthly gauge of economic conditions in the Ninth Federal Reserve District. The short, quick survey asks how key performance indicators—including sales, hiring, investment, wages, and prices—changed over the past month and what expectations are for the month ahead. Results come from a panel of business owners and/or managers in a variety of industry sectors from across the Ninth District who have volunteered to share information with the Minneapolis Fed via [electronic survey](#). Results are summarized here as the net share of those reporting whether an indicator increased in the last month. The final data point, labeled (F), displays their forecast for that indicator over the coming month.

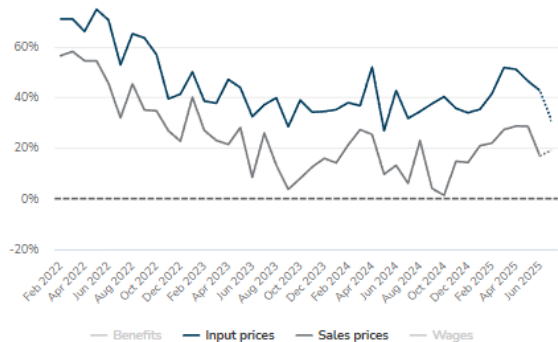
How business performance is changing

Net share of business contacts who report indicators are increasing



How prices are changing for businesses

Net share of business contacts who report prices are increasing



Tell us your company's story!

Be a regular contact!

2-min. commitment 4x/year

Sign-up using the QR code





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ONCE YOU HAVE THE INFO, THEN WHAT? COMPILATION

- Beige book comes out (roughly) every 6 weeks (8x/year)
- Each District Bank writes their own report
- Aggregating data, synthesizing information, and drafting report typically begins 2+ weeks before report release
- First drafts are submitted by all Banks to reviewers @ Board of Governors
- Edits/revisions are suggested for clarity, consistency, style, and grammar
- National report compiled by a single District Bank on a rotating basis
- Final report released on Wednesdays at 2pm, often to increasing media and public attention





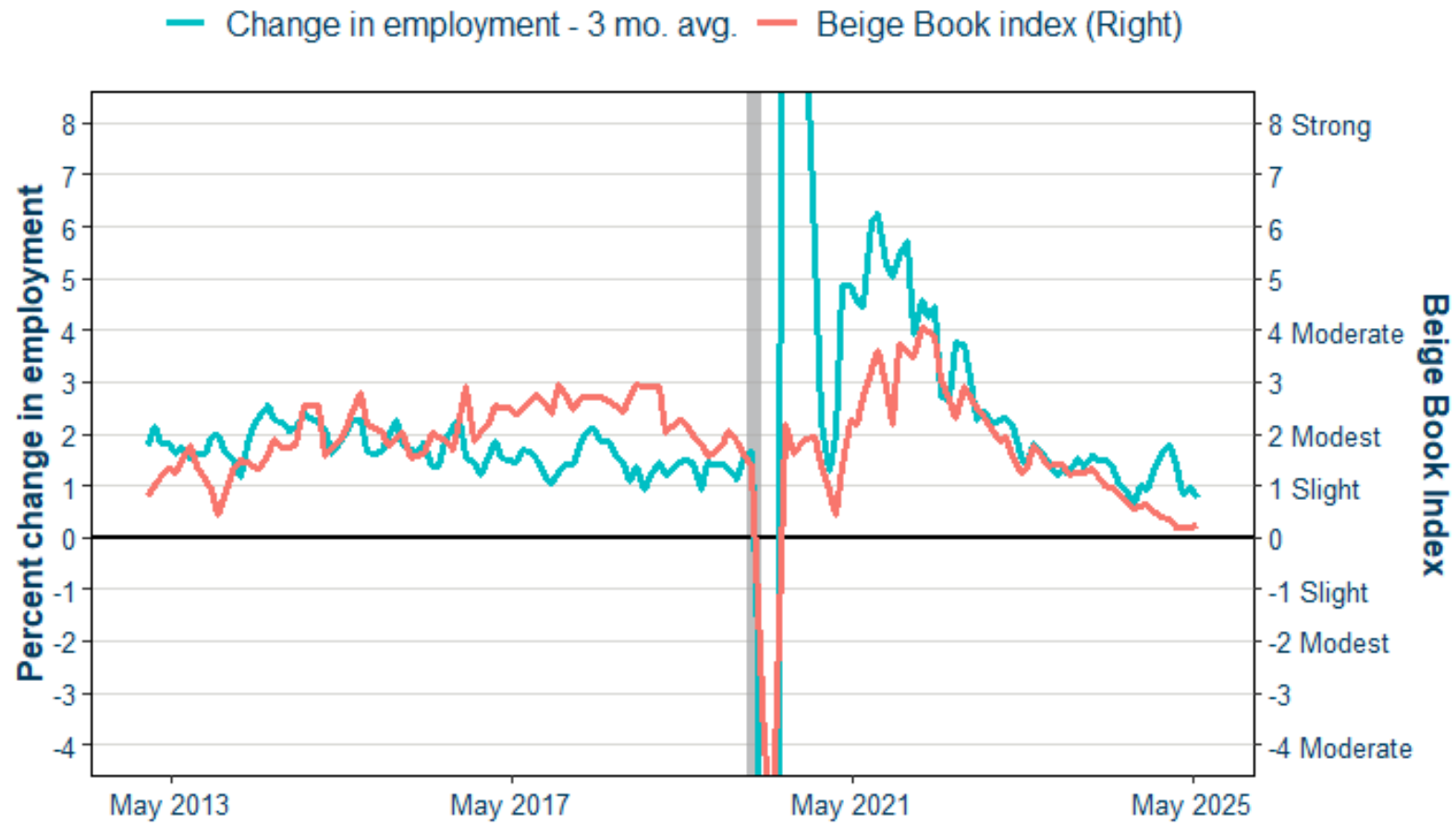
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HOW CLOSE DOES THE BEIGE BOOK FOLLOW PUBLIC DATA?

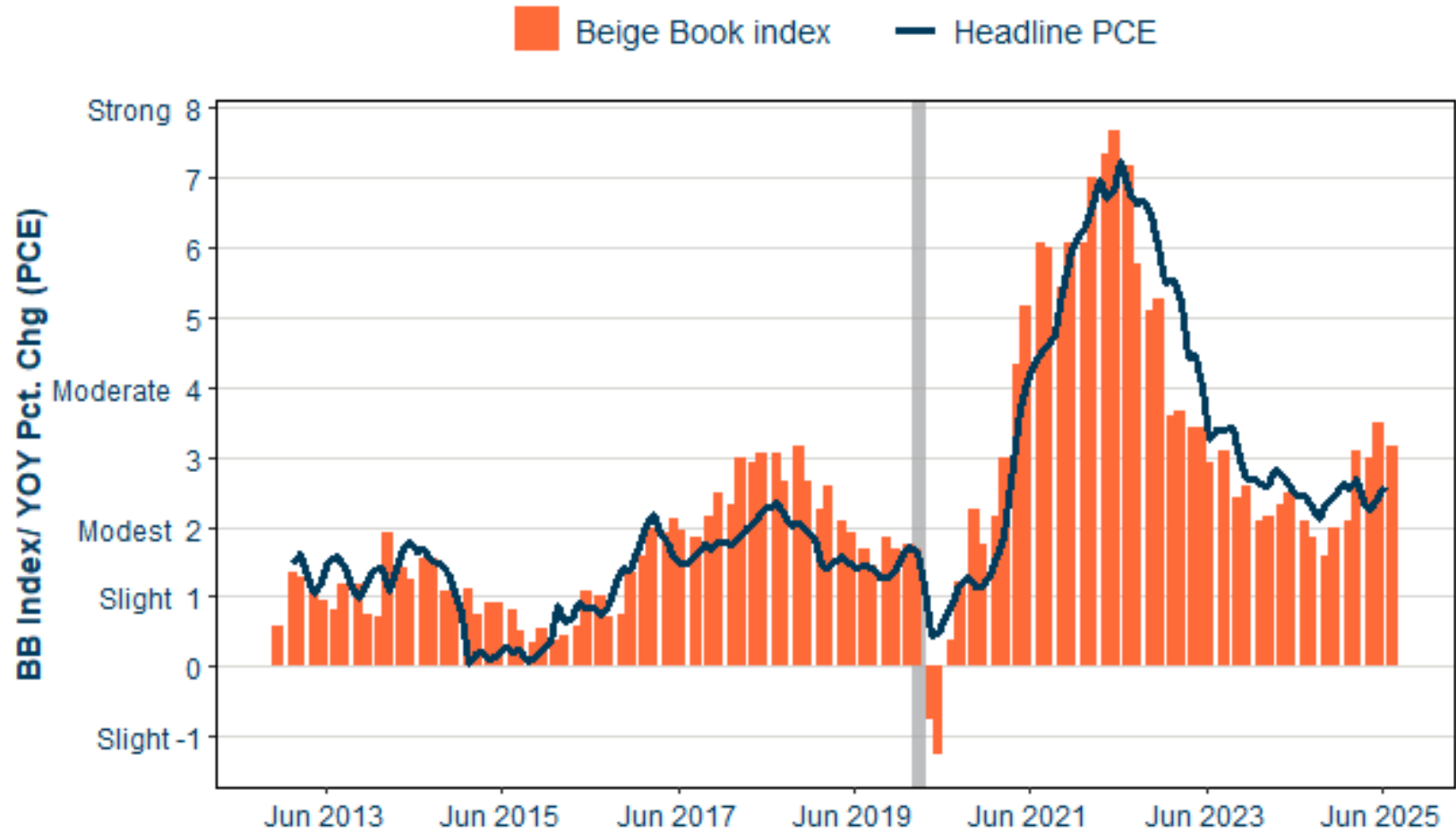
BEIGE BOOK VS. PAYROLL EMPLOYMENT



Note: Y-axis was truncated for readability, gray vertical bar denotes recession
Sources: BLS, Federal Reserve System (Beige Book), calculations by Minneapolis Fed Regional Economics

INFLATION SENTIMENT VS. PCE INFLATION

BEIGE BOOK PRICES COMPARISON TO PCE



Sources: BEA, Federal Reserve System (Beige Book)



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THE BEIGIES

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A Beige Revolution - Shaking up the Beige Book

APRIL 16, 2021 · 4:37 PM ET

By Stacey Vanek Smith, Sarah Gonzalez

Where inflation hits hardest

DECEMBER 8, 2022 · 6:35 PM ET

By Robert Smith, Wailin Wong, Brittany Cronin, Kate Concannon

Need workers? Why not charter a private jet?

MARCH 16, 2023 · 5:11 PM ET

By Robert Smith, Wailin Wong, Corey Bridges, Kate Concannon



FEDERAL RESERVE BANK OF MINNEAPOLIS



THANK YOU!

QUESTIONS?