# THE SAINT PAUL MINIMUM WAGE INCREASE BASELINE REPORT \*

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#### Abstract

The baseline report describes economic indicators between 2001 and 2017 for the city of Saint Paul, the broader metro area, Ramsey County, and the state of Minnesota. We document trends in a variety of local and regional outcomes such as employment, unemployment, wages, number of establishments, worker turnover rates, business sales, and income and consumption. We disaggregate economic outcomes by industry, occupation, types of firms and workers, and place of residence and work.

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## **1** Executive Summary

In January 2020, the City of Saint Paul increased the minimum wage for businesses with more than 10,000 employees to 12.5 dollars per hour. The minimum wage will increase gradually to reach 15 dollars per hour in:

- July 2022 for macro businesses (more than 10,000 employees);
- July 2023 for large businesses (101–10,0000 employees);
- July 2025 for small businesses (6–100 employees);
- July 2027 for micro business (less than 6 employees).

This baseline report provides analysis of pre-trends in economic indicators between 2000 and 2017 for the city of Saint Paul, the broader metro area, Ramsey County, and the state of Minnesota. We stop our analysis of pre-trends before 2018, the year when Minneapolis raised its minimum wage to a level above the minimum wage in Saint Paul.

We summarize key results of our analysis.

- 1. Employment growth has been modest in Saint Paul since the early 2010s.
  - (a) Industries with faster employment growth:
    - Accommodation and food services.
    - Education.
    - Health.
    - Professional, scientific, and technical services.
  - (b) Industries with slower employment growth:
    - Information.
    - Manufacturing.

- Retail.
- (c) Groups of workers with faster employment growth:
  - Workers with low levels of education.
  - Older workers.
  - Workers who identify as Asian.
  - Workers who identify as Black or African-American.
  - Workers who identify as Latino or Hispanic.
- (d) Groups of workers with slower employment growth:
  - Younger workers.
  - Workers who identify as White.
- 2. Real wage growth has been relatively steady in Saint Paul since the 2000s.
  - (a) Industries with faster wage growth:
    - Professional, scientific, and technical services.
    - Wholesale.
    - Accommodation and food services.
  - (b) Industries with slower wage growth:
    - Education.
    - Health.
    - Manufacturing.
    - Retail.
  - (c) Groups of workers with faster wage growth:
    - Workers with low levels of education.
    - Older workers.

- Workers who identify as Asian.
- Workers who identify as White.
- (d) Groups of workers with slower wage growth:
  - Younger workers.
  - Workers who identify as Black or African-American.
- 3. Worker turnover (hires and separations) rates have declined since 2000.
  - (a) Groups of workers with higher turnover levels:
    - Workers with low levels of education.
    - Younger workers.
    - Workers in the accommodation and food, administrative services, and recreation industries.
    - Workers who identify as Black or African-American.
    - Workers who identify as Latino or Hispanic.
  - (b) Groups of workers with lower turnover levels:
    - Workers with high levels of education.
    - Older workers.
    - Workers who identify as White.
- 4. The number of establishments has declined since 2000.
  - (a) Industries with significant declines in their number of establishments:
    - Finance and insurance.
    - Manufacturing.
    - Wholesale.
  - (b) Industries with significant increases in their number of establishments:

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- Health.
- 5. Consumers in the Minneapolis, Saint Paul, and Bloomington metro area have shifted their consumption baskets away from apparel, tobacco, and alcohol toward health and education relative to the early 2000s.

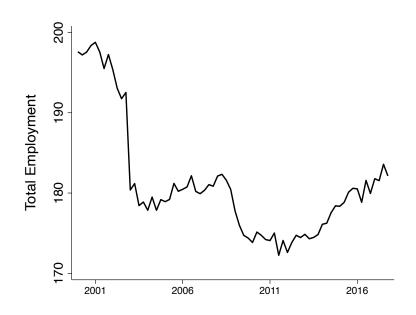


Figure 1: Employment in Saint Paul, Thousands of Jobs

## 2 Trends in Economic Indicators

In this section, we present our analyses of trends in various economic indicators for the city of Saint Paul, neighboring areas and counties, and the state of Minnesota. We draw on a large number of publicly available data sources to document trends in employment, unemployment, wages, the number of establishments, worker turnover rates, business sales, personal income, and consumption. We disaggregate these trends by industry, type of worker, and type of firm.

### 2.1 Employment

We begin our analyses by documenting employment (number of jobs) trends in the city of Saint Paul and neighboring areas. The source data come from the Quarterly Census of Employment and Wages (QCEW). The QCEW is a census of employers. The measure of employment refers to the number of workers who worked during or received pay for a pay period that includes the 12th of the month, as reported by establishments covered under the unemployment insurance program. According to the QCEW, these jobs account for roughly 97 percent of employment in the state of Minnesota. Most of the excluded employment comes from the self-employed.

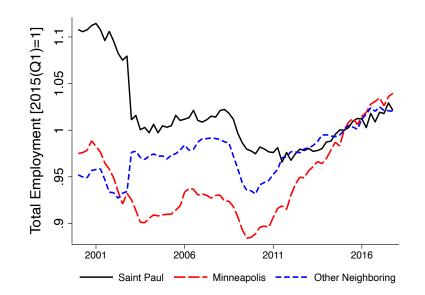


Figure 2: Employment Index, 2015(1) = 1

Employment covers all industries, including the public sector.

Figure 1 presents the evolution of employment in Saint Paul between 2000 and 2017. Employment in Saint Paul during the 2000s largely followed national employment, declining during the economic downturns of 2001 and 2007 and recovering in between. Since 2010, Saint Paul has added jobs at an annual rate of roughly 0.6 percent, for a total of about 7,800 additional jobs.<sup>1</sup>

In Figure 2, we plot employment in the city of Saint Paul together with employment in the city of Minneapolis and in other neighboring cities excluding Minneapolis.<sup>2</sup> All series in the figure have been normalized to one in the first quarter of 2015 to better visualize employment growth for cities with different employment levels. Figure 2 displays important differences across the three groups of cities. Between 2000 and 2015, Saint Paul lost jobs while

<sup>&</sup>lt;sup>1</sup>We seasonally adjust the raw employment series from the QCEW by regressing raw employment on quarterly dummies and then subtracting the estimated coefficient on the quarterly dummy from raw employment. The resulting employment series is then normalized to have the same mean as the raw series over the sample period. Unless otherwise noted, all time series described in this report are seasonally adjusted using the same methodology.

<sup>&</sup>lt;sup>2</sup>Other neighboring cities includes Brooklyn Center, Columbia Heights, Eagan, Edina, Falcon Heights, Fort Snelling, Fridley, Golden Valley, Lauderdale, Maplewood, Richfield, Robbinsdale, Roseville, Saint Anthony, Saint Louis Park, and Woodbury.

Minneapolis gained jobs. Other neighboring cities also gained jobs in this period.<sup>3</sup> All cities have experienced job growth since 2015, although Minneapolis by a somewhat higher rate. In fact, since 2010, Minneapolis added jobs at an annual rate of roughly 2 percent, compared to about 0.6 percent for Saint Paul.

In Table 1, we present summary statistics of the 2017 composition of employment across industries in the state of Minnesota, Ramsey County, the city of Saint Paul, and the city of Minneapolis.<sup>4</sup> We note the relative similarity of employment shares between Saint Paul and Minneapolis. Notably, in both cities, health is the largest industry and educational, financial, and professional services absorb a large share of jobs. A difference between the two cities is in the size of their public sector, which accounts for 13 percent of employment in Saint Paul, as opposed to roughly 5 percent in Minneapolis. Importantly, in both cities, retail, administrative services, and accommodation and food services collectively account for between 17 and 18 percent of all jobs.<sup>5</sup>

Figure 3 displays employment trends for various industries in Saint Paul alongside with total employment (solid line). We again normalize employment to one in the first quarter of 2015 for each industry to better visualize differences in growth rates across industries. Among the most important trends, we note the prolonged decline in manufacturing employment and the rise of employment in health, education, and accommodation and food services. These trends for Saint Paul accord well with the corresponding employment trends at the national level.<sup>6</sup> On the other hand, the employment declines in wholesale and retail trade contrast with their relative stability at the national level over the same period.

<sup>&</sup>lt;sup>3</sup>Employment in Saint Paul declined by 13,500 jobs in 2003. More than 10,000 jobs were lost in the management industry alone (NAICS code 55). We suspect but cannot fully confirm that this decline is related to the merger of the major insurance provider The St. Paul Companies Inc. with Travelers Companies.

<sup>&</sup>lt;sup>4</sup>From all our analyses in this report, we exclude agriculture and mining, and therefore the shares may sum up to below 100 percent.

<sup>&</sup>lt;sup>5</sup>Administrative services (NAICS code 56) include office, buildings, and facilities support services; employment agencies services; various business support and temporary help services; and waste management services.

<sup>&</sup>lt;sup>6</sup>The prolonged decline in U.S. manufacturing employment has been linked to increased import competition from China (Autor, Dorn, and Hanson, 2013) and the automation of production (Acemoglu and Restrepo, 2020).

(percent of area total)	Minnesota	Ramsey	Saint Paul	Minneapolis
Acc. and Food Services	8.1	7.2	6.8	8.6
Administrative Services	4.7	5.6	5.2	4.4
Arts and Entertainment	1.8	1.7	2.1	2.0
Construction	4.4	3.6	2.7	2.2
Education	8.0	9.6	9.9	10.3
Finance and Insurance	5.0	5.0	6.8	9.9
Health	17.1	19.5	24.9	18.8
Information	1.9	2.5	2.7	3.2
Management	2.8	5.4	2.7	5.2
Manufacturing	11.2	8.4	4.2	4.1
Other Services	3.2	3.4	3.7	3.1
Prof., Sc., and Tech.	5.6	4.4	4.1	11.6
Public Administration	4.6	8.0	12.9	4.7
Real Estate	1.2	1.4	1.3	1.4
Retail	10.5	8.2	5.3	4.8
Transportation	3.7	2.1	1.3	2.4
Utilities	0.5	0.4	0.5	0.9
Wholesale	4.6	3.6	3.1	2.5

Table 1: Industry Shares of Employment (2017)

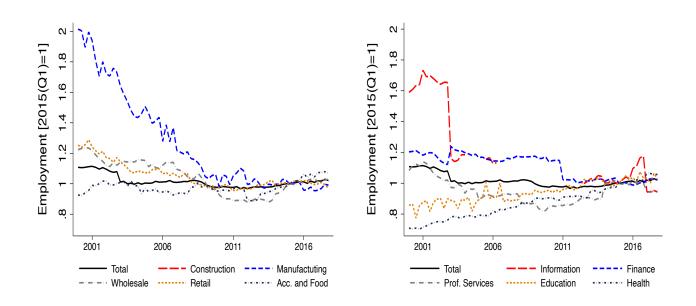


Figure 3: Employment Index in Saint Paul across Industries, 2015(1) = 1

We next analyze employment trends across different groups of workers. For these analyses, we use data from the Quarterly Workforce Indicators (QWI). In contrast to the QCEW, which uses establishment records, the QWI has the advantage that the source data are job-level data that link workers to their employers. This makes an analysis of employment of workers with different characteristics feasible. The disadvantage of the QWI is that publicly available labor market statistics come at a level that is more aggregated than the city of Saint Paul. For these analyses, therefore, we look at the state of Minnesota; Ramsey County; and the combined metro of Minneapolis, Saint Paul, and Bloomington. To confirm that these data are useful for our purposes, we have compared Saint Paul employment levels and changes from the QCEW at both the aggregate and the industry level with their analogs for the three regions in the QWI. While differences may exist, the general trends we documented in the QCEW for Saint Paul are not significantly different in the QWI for the broader geographical regions that include Saint Paul. This makes us confident that the worker-level analysis we perform with the QWI for this baseline report can be informative for worker-level labor outcomes in Saint Paul.

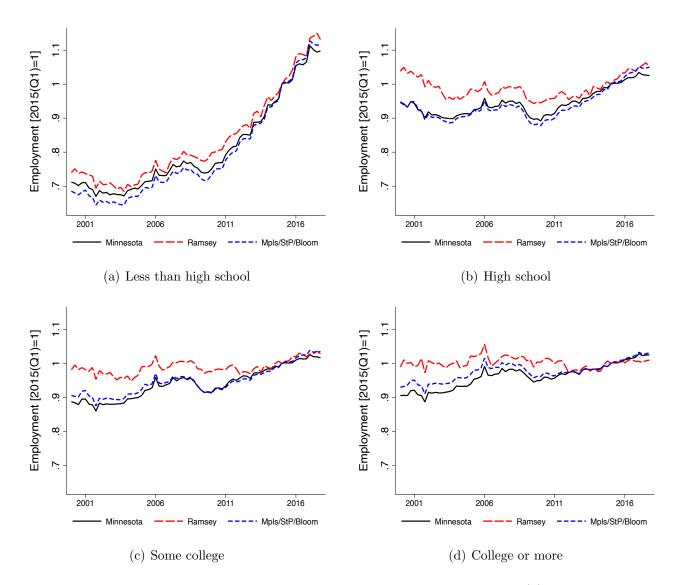


Figure 4: Employment Index across Education Groups, 2015(1) = 1

In Figure 4, we present employment trends across workers with different education levels for the state of Minnesota; Ramsey County; and the combined metro of Minneapolis, Saint Paul, and Bloomington. While employment levels by education generally move in the same direction, we observe that workers with less than a high school diploma (in the upper left panel) have experienced significantly higher employment growth both during the 2000s and especially after 2011.

In Figure 5, we present employment trends across workers that belong to different age

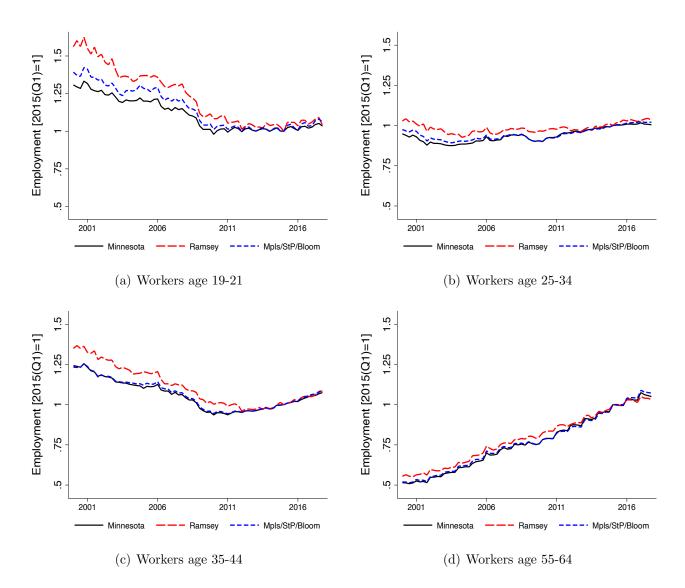


Figure 5: Employment Index across Age Groups, 2015(1) = 1

groups for the state of Minnesota; Ramsey County; and the combined metro of Minneapolis, Saint Paul, and Bloomington.<sup>7</sup> In contrast to our analysis based on education, here we observe some more striking differences across groups. First, groups of younger workers have experienced declines in their employment over time. At the same time, older workers (in the bottom right panel) have increased their employment over time. These findings for the state, the county,

<sup>&</sup>lt;sup>7</sup>We omit from the presentation of our results workers between the ages of 45 and 54. The employment of these workers increased in the 2000s and remained relatively stable in the 2010s. The real wage of these workers increased over time, as did the real wage of workers in the 55-64 age group.

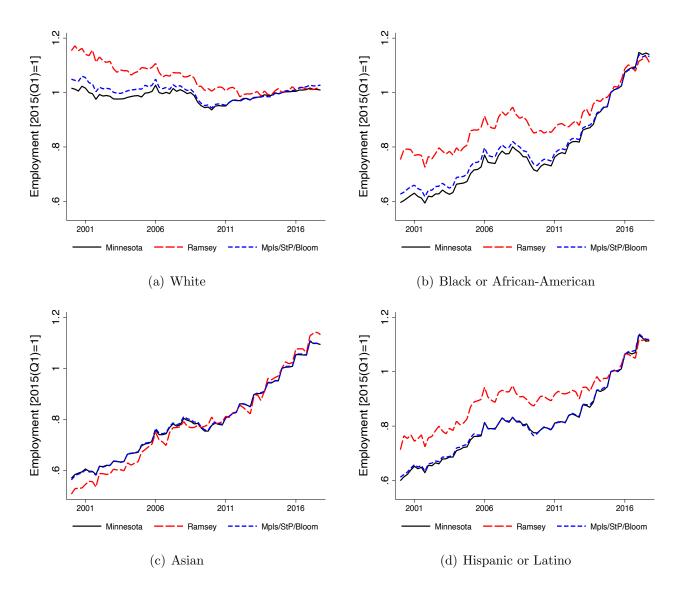


Figure 6: Employment Index across Racial and Ethnic Groups, 2015(1) = 1

and the metro area are consistent with the trends documented elsewhere at the national level.<sup>8</sup> Second, most age groups have experienced employment gains after the Great Recession, with the important exception of the youngest age group (displayed in the upper left panel).

In Figure 6, we present employment trends across workers of different races and ethnicities for the state of Minnesota; Ramsey County; and the combined metro of Minneapolis, Saint

<sup>&</sup>lt;sup>8</sup>While some of these trends reflect the demographic transition toward older populations, Aguiar, Bils, Charles, and Hurst (2017) have shown that the employment rate of younger workers was lower in the 2010s than it was in the 2000s.

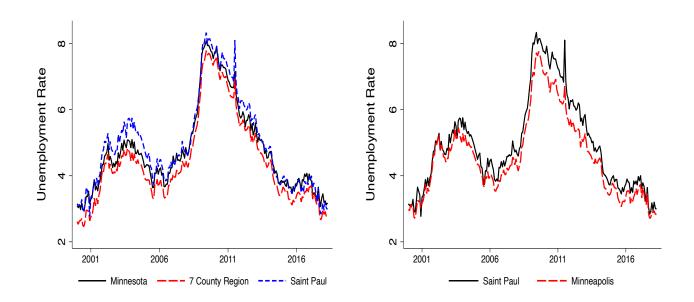


Figure 7: Unemployment Rate, Percent

Paul, and Bloomington. We find significant employment gains throughout the sample period and for all regions for workers who identify as Black or African-American, Asian, and Latino or Hispanic. By contrast, workers who identify as White experienced declining employment during the 2000s followed by stabilization of employment in Ramsey County and a modest recovery in the metro region during the 2010s.

## 2.2 Unemployment

Figure 7 presents the (seasonally adjusted) unemployment rate for selected regions between 2000 and 2018. The source data come from the Local Unemployment Area Statistics (LAUS), a federal-state cooperative program between the U.S. Bureau of Labor Statistics (BLS) and state agencies.<sup>9</sup> The unemployment rate is calculated as the ratio of the unemployed to labor

<sup>&</sup>lt;sup>9</sup>Monthly estimates of unemployment and employment at the state level are developed based on a state space model that uses data from the Current Population Survey, the Current Employment Statistics, and the Unemployment Insurance Statistics. The state unemployment rate determines eligibility for unemployment insurance benefits. See Chodorow-Reich, Coglianese, and Karabarbounis (2019) for more details on the state space models and the noise that this model may introduce in determining eligibility into benefits at the state level. We note that the LAUS program imputes unemployment at the local level using state-level information, and therefore some of the comovement between local unemployment rates may be mechanical.

force participants. Unemployed refers to persons on temporary layoff, waiting to report for a new job, or not employed but available for work and actively looking during the last four weeks, whereas labor force participants refers to the sum of the employed and unemployed. The left panel plots the unemployment rate for the state of Minnesota, the seven county region, and the city of Saint Paul.<sup>10</sup> The right panel displays the unemployment rate for the city of Saint Paul and the city of Minneapolis. The unemployment rates comove closely across all regions during both economic expansions and downturns.

## 2.3 Wages and Earnings

We begin our analysis of wages using data from the QCEW. Average weekly wages in QCEW equal quarterly total payroll divided by 13 times the average of the three monthly employment levels. Included in the quarterly payroll data are non-wage cash payments such as bonuses, the cash value of meals and lodging when supplied, tips and other gratuities, and employer contributions to certain deferred compensation plans such as 401(k) plans and stock options. Wages measured by the QCEW are subject to large fluctuations due to calendar effects resulting from some quarters having more pay dates than others. For this reason, we remove wage seasonality and smooth the series by constructing a four-quarter moving average.

In Figure 8, we plot the real wage in the city of Saint Paul, the city of Minneapolis, and other neighboring cities. Wages are deflated using the semi-annual consumer price index for all urban consumers and all items from the BLS in the Saint Paul, Minneapolis, and Bloomington metro area. Similar to our analyses of employment across cities, all series in the figure have been normalized to one in the first quarter of 2015 to better visualize differences in the wage growth across areas. Figure 8 shows important differences in the evolution of the real wage across the three areas early in the sample. However, all areas have experienced similar real wage growth since 2006.<sup>11</sup>

<sup>&</sup>lt;sup>10</sup>The seven county region includes the counties of Anoka, Carver, Dakota, Hennepin, Ramsey, Scott, and Washington and covers a population of roughly 3 million.

<sup>&</sup>lt;sup>11</sup>The notable drop in wages in Saint Paul in the early 2000s coincides with the drop in employment that we

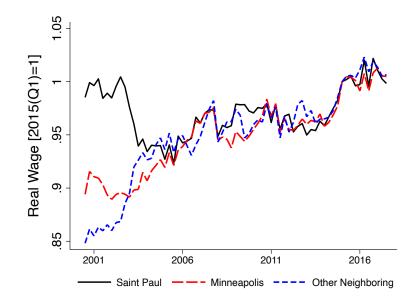


Figure 8: Real Wage Index, 2015(1) = 1

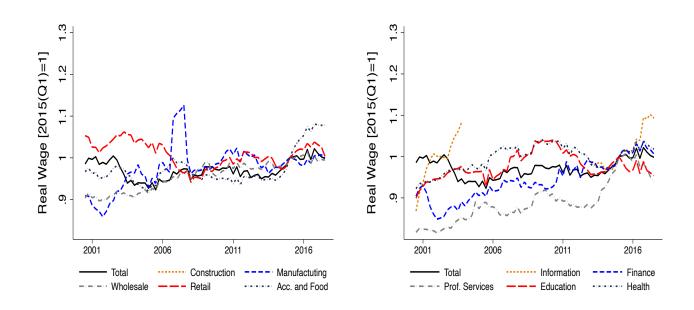


Figure 9: Real Wage Index in Saint Paul across Industries, 2015(1) = 1

Figure 9 displays trends in wages in Saint Paul for various industries between 2000 and 2017. The solid lines display a relative steady increase of wages over time for the city as a whole. However, not all industries experienced similar trends. Most notably, the retail noted previously in footnote 3.

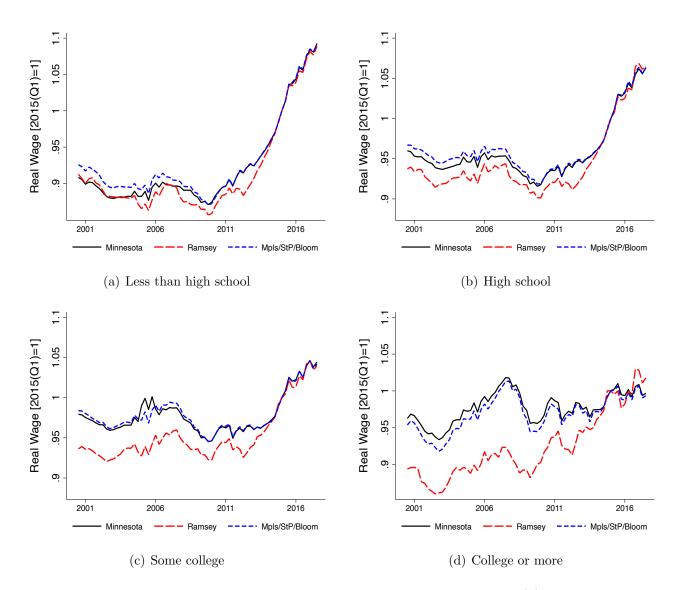


Figure 10: Real Wage Index across Education Groups, 2015(1) = 1

industry in the left panel exhibits a large, prolonged decline in wages over the 2000s before slightly recovering in the 2010s. On the other hand, wholesale and manufacturing (in the left panel) and professional services and finance (in the right panel) have experienced significant wage growth over time.

We now analyze real wage trends across different groups of workers. As we did in our analyses of employment trends by group of workers, for this analysis we use data from the QWI that link workers to their employers and allow us to document wage trends for workers with

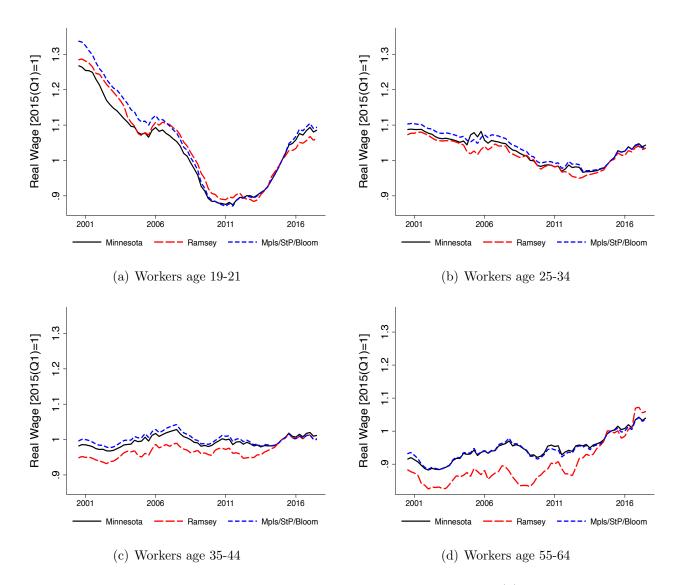


Figure 11: Real Wage Index across Age Groups, 2015(1) = 1

different characteristics. In Figure 10, we present wage trends across workers with different education levels for the state of Minnesota; Ramsey County; and the combined metro of Minneapolis, Saint Paul, and Bloomington. After a decade of stable or declining real wage, non-college educated workers have experienced the highest wage growth in the 2010s. Workers with a college degree have experienced more modest gains.

In Figure 11, we present real wage trends for the state of Minnesota, Ramsey County, and the combined metro of Minneapolis, Saint Paul, and Bloomington across workers that belong

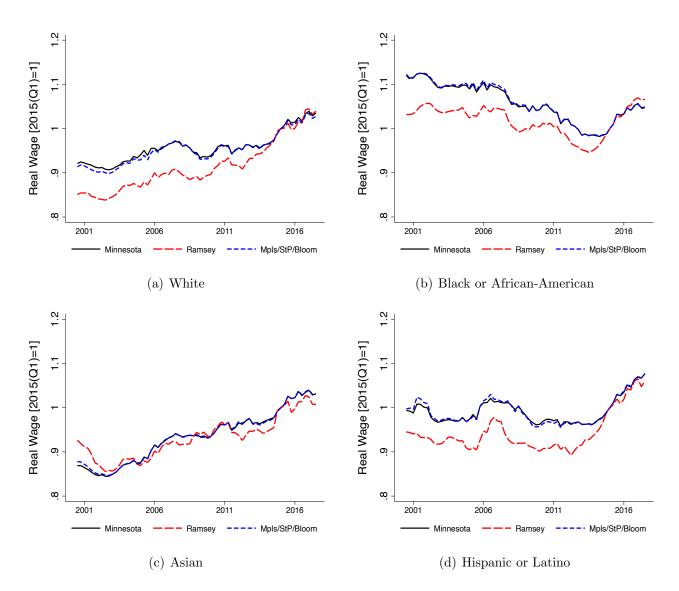


Figure 12: Real Wage Index across Racial and Ethnic Groups, 2015(1) = 1

to different age groups. Mirroring their employment trends, younger groups of workers (in the upper panels) experienced significant declines in their wages in the 2000s. At the same time, older workers (in the bottom right panel) have experienced increasing real wages over the entire sample period.

In Figure 12, we present real wage trends for the state of Minnesota, Ramsey County, and the combined metro of Minneapolis, Saint Paul, and Bloomington for workers of different race and ethnicity. We find striking differences across groups. Workers who identify as Black or African-American experienced a roughly 12 percent decline in their real wage between 2001 and 2015, followed by a modest recovery in the last few years of the sample.<sup>12</sup> The evolution of their wages contrasts sharply with the significant employment gains of these workers (previously shown in Figure 6). Workers who identify as Latino or Hispanic experienced relatively stable real wages over time. By contrast, workers who identify as White experienced a roughly 12 percent increase in their real wage, and workers who identify as Asian experienced a roughly 17 percent increase in their real wage over our sample period.

We conclude this section by providing further distributional analyses of wages and earnings, using data from the American Community Survey (ACS) for 2017. The ACS is a large nationally representative survey of households conducted by the U.S. Census Bureau. It contains information on household demographics, employment outcomes, and other socioeconomic outcomes. In Table 2, we present summary statistics of wages and earnings for workers in Minnesota, the seven county region, and the city of Saint Paul.

Our analysis splits all workers into those covered under the unemployment insurance program and those who are not. We define workers covered under the unemployment insurance program as those workers who are classified in the ACS as employees of private companies or individuals and employees of the local, state, and federal government. Our measure of wages for covered workers is wages or salary income in the past 12 months divided by usual hours worked per week in the past 12 months times weeks worked during the past 12 months.<sup>13</sup> For the purposes of these statistics, we define workers uncovered under the unemployment insurance program as those workers who are classified in the ACS as self-employed. To calculate their wage, we use personal earnings instead of wages and salaries.

<sup>&</sup>lt;sup>12</sup>Daly, Hobijn, and Pedtke (2017) document the increase of the wage gap between Black and White workers in the United States between 1979 and 2016. They also document that this gap persists even after conditioning on age, education, industry and occupation, state of residence, and part-time job status. Wilson and Rodgers (2016) reach broadly similar conclusions and discuss the roles of declining unionization, incarceration rates, and anti-discrimination laws.

<sup>&</sup>lt;sup>13</sup>The weeks worked variable in the ACS comes only at bins (e.g. 50 to 52 weeks). We use the (rounded) midpoint of each bin to construct wages. While measurement error from assigning the midpoint could be concerning, we note the similarity of our conclusions using either the distribution of wages or the distribution of earnings.

Region	egion Measure Employment		Mean	10 per.	25 per.	50 per.	90 per.
Minnesota	Earnings	All Workers	51.6	7.9	19.7	39.4	98.4
		Covered by UI	50.4	7.9	19.7	39.4	98.4
		Self-employed	64.9	8.7	19.7	39.4	147.6
	Wages	All Workers	26.3	8.2	12.8	19.6	47.6
		Covered by UI	25.7	8.3	12.8	19.6	46.0
		Self-employed	33.2	7.2	12.3	19.7	77.2
Seven Counties	Earnings	All Workers	58.3	9.8	23.6	44.3	108.3
		Covered by UI	57.2	9.8	23.6	44.3	108.3
		Self-employed	71.4	8.5	19.7	39.4	182.1
	Wages	All Workers	28.9	8.9	14.0	22.1	52.1
		Covered by UI	28.2	9.0	14.0	22.1	49.9
		Self-employed	36.6	7.7	12.9	22.4	92.2
Saint Paul	Earnings	All Workers	55.4	8.9	21.7	44.3	106.3
		Covered by UI	55.5	9.1	23.6	44.3	106.3
		Self-employed	54.4	4.4	14.0	34.4	98.4
	Wages	All Workers	27.7	8.7	13.5	21.7	48.2
		Covered by UI	27.4	8.8	13.8	21.7	48.2
		Self-employed	31.1	7.4	12.8	20.7	71.6

Table 2: Summary Statistics of Wages (2015 Dollars) and Earnings (2015 Thousands of Dollars)

Note: Wages are measured in 2015 dollars per hour. Earnings are measured in 2015 thousands of dollars per year. Source of data is 2017 American Community Survey.

We summarize important takeaways from the statistics in Table 2. In Minnesota and the seven counties, mean wages and earnings for covered employees are lower than mean wages and earnings of the self-employed. In Saint Paul, however, while covered employees have lower mean wages than self-employed workers, they have higher mean earnings than those of the self-employed. In all regions, the wages and earnings of the self-employed are more dispersed. For example, while the 10th percentile of the wage distribution in Saint Paul is roughly 8 dollars for both types of workers, the 90th percentile is roughly 72 dollars for the self-employed and 48 dollars for covered employees. Comparing across regions, we see that Saint Paul's wages for covered employees are on average lower than wages for the seven counties but higher than those for the state of Minnesota as a whole.

Table 3 presents summary statistics of wages for all workers across industries in Saint Paul during 2017. Mean wages are lowest for accommodation and food services industry at 16.2 dollars per hour. The retail industry has the second lowest wages per hour at 18.3 dollars. Comparing these two low wage industries, we see that wages are less dispersed in the accommodation and food services industry than in the retail industry. While the 10th percentile wage rate for both industries is around 6 dollars, the 90th percentile is 23 dollars for the former and about 39 dollars for the latter.

#### 2.4 Turnover Rates

In this section, we analyze turnover rates at the industry and worker level, using data from the QWI. Turnover is the rate at which stable jobs begin and end. It is calculated by summing the number of stable hires in the reference quarter and stable separations in the next quarter and then dividing this sum by the average full-quarter employment. The QWI defines stable hires as the workers who started a job that lasted at least one full quarter with a given employer. It defines stable separations as the workers who had a job for at least a full quarter and then were separated from the job.

Industry	Employment	Wage Distribution				
	Share	Mean	10 per.	25 per.	50 per.	90 per.
Acc. and Food Services	6.8	16.2	6.5	8.7	12.9	22.9
Administrative Services	5.2	20.6	7.7	12.1	18.0	34.8
Arts and Entertainment	2.1	22.4	9.6	12.7	20.3	32.8
Construction	2.7	27.0	10.0	15.6	22.6	43.4
Education	9.9	24.1	7.5	11.8	19.6	40.5
Finance and Insurance	6.8	39.2	15.4	21.7	31.4	72.9
Health	24.9	28.9	9.4	14.3	21.7	49.2
Information	2.7	37.7	11.6	17.4	31.4	56.9
Management	2.7	49.2	28.9	28.9	33.8	96.5
Manufacturing	4.2	34.3	12.5	18.3	28.5	64.3
Other Services	3.7	23.3	7.4	11.6	17.6	45.8
Prof., Sc., and Tech.	4.1	35.4	12.5	18.1	28.9	63.7
Public Administration	12.9	28.6	15.4	22.1	27.5	42.5
Real Estate	1.3	23.3	11.8	12.7	20.3	46.3
Retail	5.3	18.3	6.0	7.7	13.5	38.6
Transportation	1.3	22.2	7.2	12.1	17.2	39.8
Utilities	0.5	32.9	15.4	27.0	29.1	48.2
Wholesale	3.1	32.4	7.4	15.0	22.2	57.9

Table 3: Summary Statistics of Wages (2015 Dollars) across Industries

Note: Wages are measured in 2015 dollars per hour.

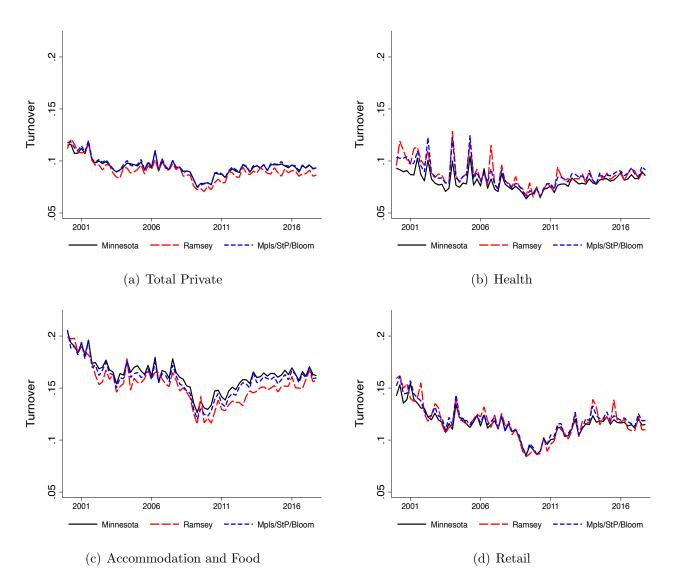


Figure 13: Turnover Rate

In Figure 13, we plot the (seasonally adjusted) turnover rate for the state of Minnesota; Ramsey County; and the combined metro of Minneapolis, Saint Paul, and Bloomington. The upper left panel presents the turnover rate for all private sector industries. The upper right panel shows the turnover rate for health, which is the largest industry in the state and the various areas. The lower panels display the turnover rates for accommodation and food and retail, industries that have a high fraction of workers earning wages below the minimum wage. Two important findings arise. First, all turnover rates have declined significantly during the 2000s and only slightly recovered since then. These trends in Minnesota parallel the decline in turnover at the national level.<sup>14</sup> Second, industries affected significantly by the minimum wage, such as accommodation and food and retail, have significantly higher turnover rates than the rest of the economy.

Figure 14 shows trends in turnover rates across workers with different levels of educational attainment. We note that all groups have experienced declines in their turnover rate during the 2000s that mirror the decline found for the aggregate economy. In terms of differences across groups, Figure 14 shows that workers with less than a high school diploma have higher turnover rate levels than all other groups.

Figure 15 shows trends in turnover rates across workers of different age. We again note that all groups have experienced declines in their turnover rate during the 2000s. However, by 2017, the turnover rate for younger workers has recovered to levels observed early in the 2000s. In terms of differences across groups, Figure 15 shows that younger workers have significantly higher turnover rate levels than all other groups.

Finally, Figure 16 shows turnover rates for workers of different races and ethnicities. Workers who identify as Black or African-American and Latino or Hispanic have higher turnover rates than workers who identify as White or Asian.

### 2.5 Establishments and Firms

The source data for our analysis of trends in the number of establishments in Minneapolis come from the QCEW and include all establishments covered under the unemployment insurance program. According to the QCEW, an establishment is a single economic unit producing

<sup>&</sup>lt;sup>14</sup>See, for example, Davis and Haltiwanger (2014) who document the decline in worker reallocation (hires and separations) and job reallocation (job creation and destruction) in the United States since 2000. The authors highlight that this decline is generally observed within different industries; employer size and age groups; and worker age, gender, and education groups. Reduced labor market fluidity may result from technological progress that benefits workers by increasing job stability and reducing displacement. According to Davis and Haltiwanger (2014), however, slower turnover may be concerning if it reflects forces such as government regulation and licensing restrictions that result in lower arrival of job opportunities, increased risk for the unemployed of jobless spells, and reduced ability of the employed to move up the job ladder. The authors also associate the secular decline in labor market fluidity with lower employment rates in the cross section of U.S. states.

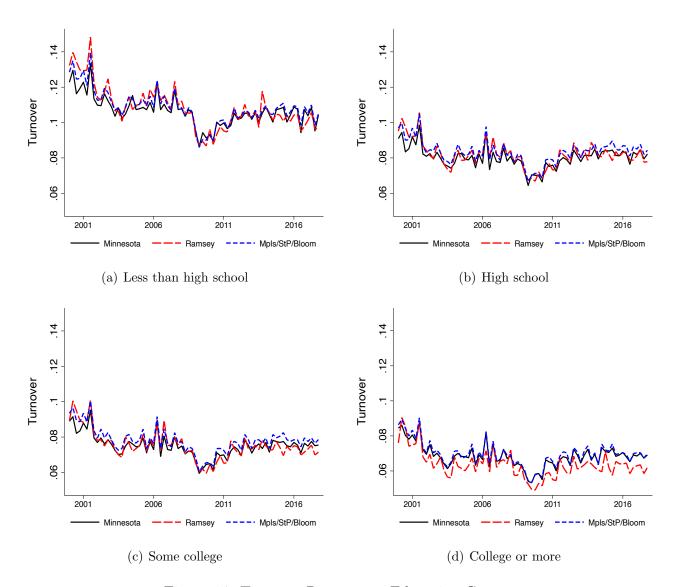


Figure 14: Turnover Rate across Education Groups

goods or services; located in one physical location; and engaged in one, or predominantly one, type of economic activity. This definition contrasts with the definition of a firm or a company that allows for one or more establishments, with each establishment potentially engaged in different types of economic activity. The QCEW aims to increase the amount of data reported at the establishment level and reports only the predominant economic activity in classifying the industry of an establishment.

Figure 17 presents the (seasonally adjusted) number of establishments in Saint Paul be-

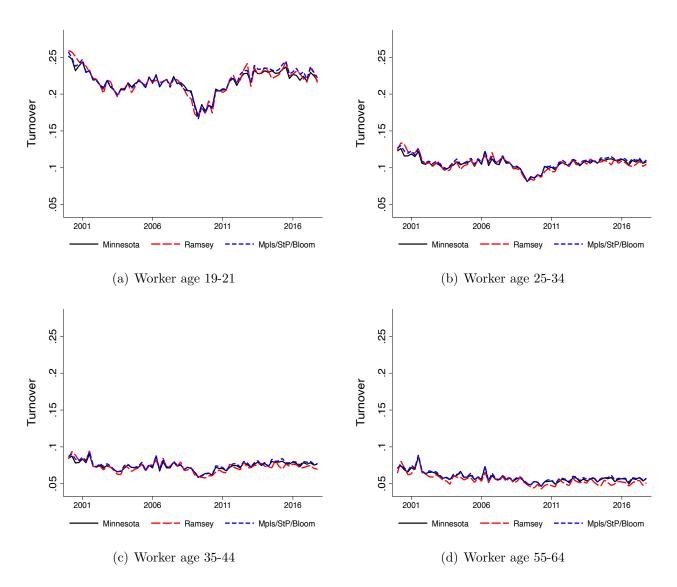


Figure 15: Turnover Rate across Age Groups

tween 2000 and 2017. It documents a significant decline in the number of establishments between 2000 and 2015. This decline contrasts with the increase in the number of establishments for both the state of Minnesota and the United States.<sup>15</sup> Saint Paul added roughly 500 new establishments between 2016 and 2017.

Figure 18 displays trends in the number of establishments for various industries in Saint

<sup>&</sup>lt;sup>15</sup>From the QCEW, we calculate that the number of U.S. establishments increased from roughly 8 million to roughly 9.5 million over this period. In Minnesota, the corresponding numbers are roughly 150 to 160 thousand. The number of establishments is also declining over time in Minneapolis, other neighboring cities to Saint Paul, Hennepin County, and Ramsey County.

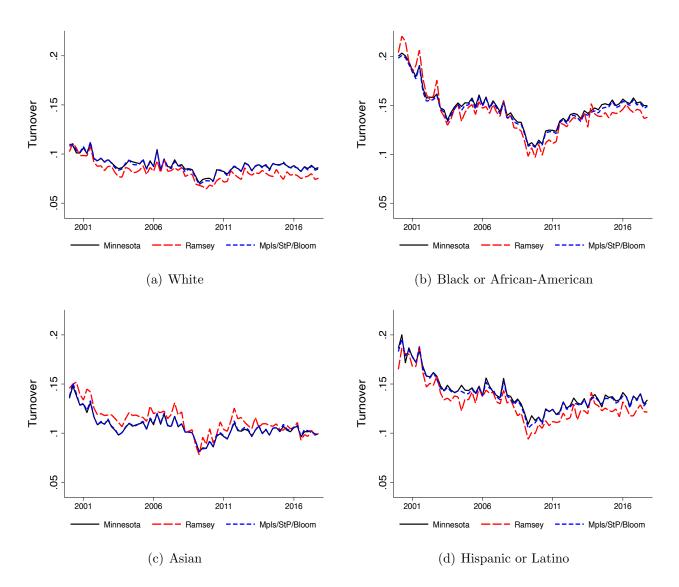


Figure 16: Turnover Rate across Racial and Ethnic Groups

Paul alongside with total establishments (solid line). To better visualize trends, all number of establishments have been normalized to one in the first quarter of 2015. The figure shows that most industries in Saint Paul have experienced a decline in their number of establishments. Notable exceptions include accommodation and food (in the left panel) and health (in the right panel).

We next turn to QWI data to explore employment and wage trends for firms that belong to different size groups in the state of Minnesota; Ramsey County; and the combined metro of

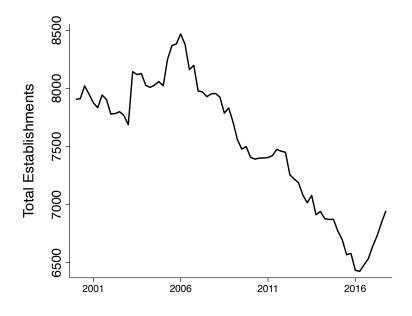


Figure 17: Establishments in Saint Paul

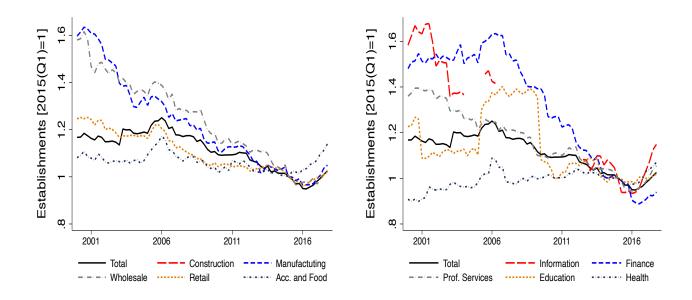


Figure 18: Establishments Index in Saint Paul across Industries, 2015(1) = 1

Bloomington, Minneapolis, and Saint Paul. For these analyses, we focus only on the private sector, since size is reported only for private sector firms. Firm size is defined using employment in March 12 of the previous year at the national level rather than the state level, and therefore a national firm often is larger than the part of that firm found in the state. We note that

the firm size categories defined in QWI's publicly available data do not allow us to examine firm outcomes right around the thresholds that determine the timing of the minimum wage increases in Saint Paul (5, 100, and 10,000 employees). Rather, the firm size category of 0-19 employees includes both micro businesses and small businesses. The firm size category of 50-249 employees includes both small businesses and large businesses. The firm size category of 500+ businesses consists of both large and macro firms.<sup>16</sup>

In Figure 19, we present employment trends for firms that belong to different size groups for the state of Minnesota; Ramsey County; and the combined metro of Minneapolis, Saint Paul, and Bloomington. Comparing micro and small firms in the upper left panel with larger firms in the lower panels, we find that small firms' employment declined significantly between 2000 and 2010. Beginning in 2010, however, all types of firms have experienced roughly similar employment growth rates.

In Figure 20, we present real wage trends for firms that belong to different size groups for the state of Minnesota; Ramsey County; and the combined metro of Minneapolis, Saint Paul, and Bloomington. We first note the significant difference between smaller and larger firms. Smaller firms experienced large declines in their real wages until roughly 2013, with a modest recovery since then. By contrast, larger firms have experienced relatively stable growth of real wages over time. Second, we find important differences in the levels of wages across firms. We expect a given increase in the minimum wage to affect smaller firms more because they have lower wages on average.

## 2.6 Business Sales

In this section, we present the industry composition of sales in Saint Paul and contrast it with Minneapolis. For these analyses, we use sales tax data between 2008 and 2017 collected and digitized by the Minnesota Department of Revenue (DOR). The DOR data includes sales,

<sup>&</sup>lt;sup>16</sup>To better visualize differences across firm sizes, we omit from the presentation of our results firms with between 250 and 499 employees. Employment and real wage growth for these firms is not significantly different from the reported employment and real wage growth for firms with between 50-249 employees.

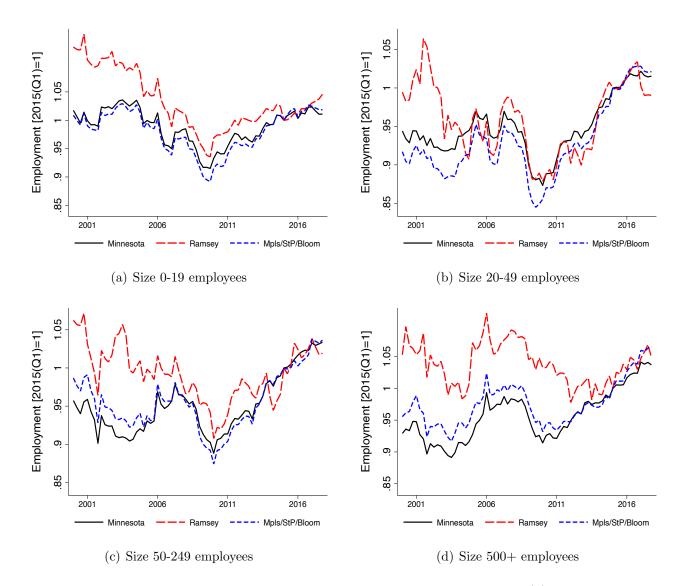


Figure 19: Employment Index across Firm Size Groups, 2015(1) = 1

taxable sales, and sales and use taxes from tax returns and business registration information received from tax filers. Sales tax on motor vehicle sales is not included in the DOR statistics. Businesses that are not required to file sales or use tax returns or filing zero amounts are not included in the statistics. While most businesses with more than one location file a consolidated return, they list their sales and taxes separately for each of their locations. Therefore, each location counts separately in the statistics, and the data are available at the city level.

In Table 4, we present summary statistics of the fraction of gross sales, taxable sales, and

(percent of city total)	Gross Sales		Taxa	ble Sales	Employment	
	St. Paul	Minneapolis	St. Paul	Minneapolis	St. Paul	Minneapolis
Acc. and Food Services	4.7	6.3	20	20	6.6	8.3
Administrative Services	2.7	2.5	4.3	2.6	5.8	5
Arts and Entertainment	1.2	1.1	4.4	2.9	2.4	1.9
Construction	4.9	1.7	1.1	0.3	2.9	2
Education	0.7	3.4	0.4	0.2	10.1	10.3
Finance and Insurance	2	1.5	0.1	1	7.5	9.4
Health	16.8	7	0.5	0.3	23.7	17.6
Information	5.6	2.1	11	2.1	3	3.6
Management	0.7	0.6	0.1	0.1	2.7	6
Manufacturing	8.9	10	5	1.8	4.7	4.7
Other Services	2.8	1.9	5.8	3.2	4	3.3
Prof., Sc., and Tech.	5.6	14	1.6	2	4.2	11.3
Public Administration	4.7	0.3	1.9	0.3	13	4.3
Real Estate	0.7	0.8	1	1	1.5	2.3
Retail	20.1	11.8	31.3	14.8	5.6	5
Transportation	0.6	0.9	0.4	1.1	2	2.4
Utilities	0.3	22.6	0.4	35.4	0.5	1
Wholesale	15.5	11	7.7	10.6	3.1	2.9

Table 4: Industry Composition of Gross Sales, Taxable Sales, and Employment (2008-2017)

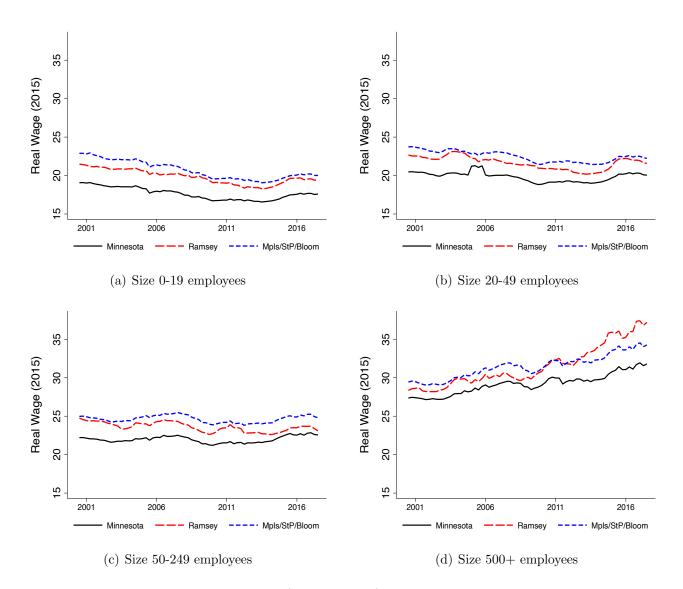


Figure 20: Real Wage (2015 Dollars) across Firm Size Groups

employment across industries in Saint Paul and Minneapolis. The gross sales variable is more relevant when thinking about the size of economic activity captured by each sector. However, gross sales are not directly used to calculate any of the sales taxes that businesses pay and, therefore, may be subject to inaccuracies. For this reason, we present statistics using both gross sales and taxable sales that businesses report.

We noted previously the similarity of Saint Paul and Minneapolis in terms of employment shares of the industries most likely to be affected by the minimum wage increase. One of the most notable findings of Table 4 is that this similarity extends when we look at measures of sales. In particular, retail, administrative services, and, to a smaller extent, accommodation and food services are roughly equally important in terms of gross and taxable sales in both cities.<sup>17</sup>

### 2.7 Income and Consumption

In this section, we present some baseline measures of income and consumption expenditures. For these analyses we draw on data from the Consumer Expenditure (CE) Survey. CE data are collected by the Census Bureau for the BLS and provide information on detailed expenditures, income, and demographic characteristics of households in the United States. The CE provides tabulations of consumption expenditures for metropolitan statistical areas with population above 2.5 million people. The CE sample is relatively small even at the national level and does not include information that would allow us to analyze consumption patterns for households that live or work in Saint Paul. Given these data limitations, our analysis is limited to households that live in the Minneapolis, Saint Paul, and Bloomington metro area.

Figure 21 presents the evolution of income and consumption expenditures over time. All household-level series are deflated with the consumer price index for the Minneapolis, Saint Paul, and Bloomington metro area and transformed into per person levels by adjusting for household size and composition using equivalence scales from the Organisation for Economic Co-operation and Development. The top left panel of the figure shows that pre-tax income per person declined significantly during and after the Great Recession. Since then, income has recovered and has reached roughly 47,000 dollars by 2017. The evolution of consumption expenditures per person parallels that of income, reaching roughly 32,000 dollars in 2017.

The upper right panel of Figure 21 disaggregates consumption expenditures between spending on non-durables and spending on housing and vehicles. To better visualize their relative

<sup>&</sup>lt;sup>17</sup>We note the large difference between Saint Paul and Minneapolis in terms of the share of sales accounted for by utilities. That relative employment shares diverge so much from relative sales shares is not surprising given that utilities is an extremely capital intensive industry.

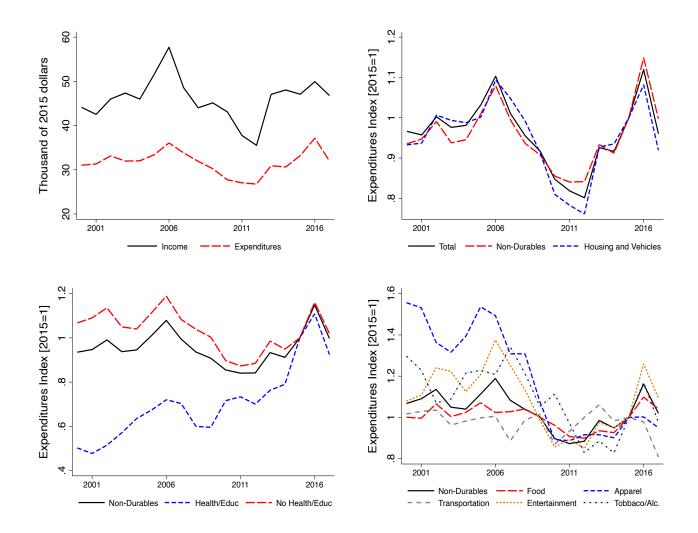


Figure 21: Income and Spending (2015 Dollars) in Minneapolis - St. Paul - Bloomington

growth over time, expenditures are normalized to one in 2015. We note that the evolution of non-durables and durables is similar over time. The bottom left panel separates expenditures in health and education from other non-durable expenditures. We find that health and educational expenditures have risen significantly over time, mirroring the rising employment importance of these sectors for both the local and the national economy. Finally, the bottom right panel disaggregates the remaining non-durable expenditures into various subcategories. Over time, residents of the metro area have shifted their consumption basket away from apparel, tobacco, and alcohol.

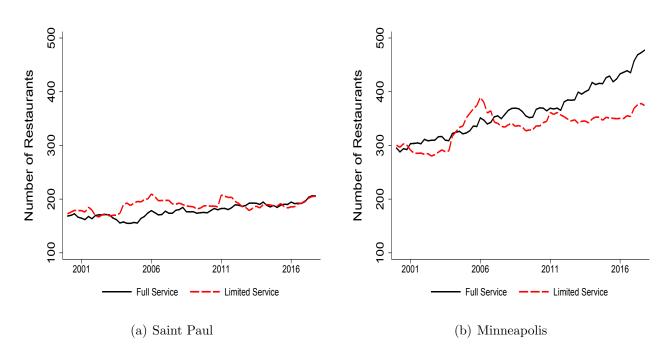


Figure 22: Restaurants in Saint Paul and Minneapolis

## 3 Trends in Restaurant Services

In this section, we report trends in selected variables for the restaurant services industry. The data source is the QCEW, which differentiates between full-service restaurants (NAICS code 722511) and limited-service restaurants (NAICS code 722513).<sup>18</sup> We focus on restaurants because the majority of workers in this industry earn wages at a rate below 15 dollars.

Figure 22 presents the (seasonally adjusted) number of establishments in the restaurant industry. Beginning in the left panel with Saint Paul, we observe that full-service and limited-service restaurants have grown modestly at a similar rate from about 170 to roughly 200 over the sample period. Turning in the right panel to Minneapolis, in 2000 there were roughly 300 full service establishments and a similar number of limited-service ones. By 2017, the number of full-service restaurants had grown to roughly 470, whereas the number of limited service restaurants had grown to about 370.

<sup>&</sup>lt;sup>18</sup>We omit from our analyses cafeterias and snack and nonalcoholic beverage bars, as they account for roughly 8 percent of total employment in restaurant services in 2017 in Saint Paul.

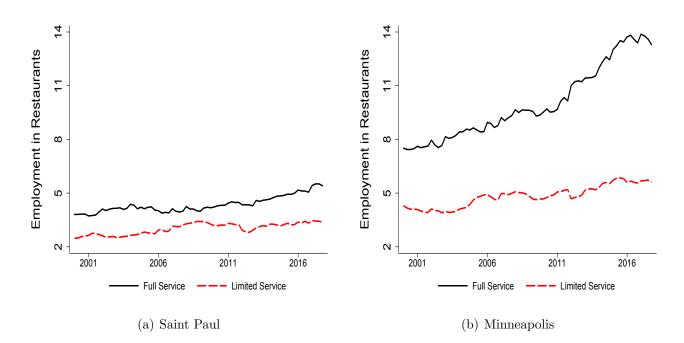


Figure 23: Employment (Thousands of Jobs) in Minneapolis and Saint Paul Restaurants

Figure 23 presents the (seasonally adjusted) number of jobs in the restaurant industry. Mirroring the trends in the number of establishments, employment has grown at a roughly similar rate for the two types of establishments in Saint Paul. In Minneapolis, employment in full-service restaurants has grown faster over time than employment in limited-service restaurants.

In Figure 24, we present the four-quarter moving average of real wages in the restaurant industry.<sup>19</sup> Wages in full-service restaurants are roughly 1 to 1.5 dollars higher than wages in limited-service restaurants, so we expect the minimum wage to affect more the latter type of establishments. We also note that wages in Minneapolis exceed wages in Saint Paul for both types of establishments. Finally, wages in both cities and types of establishments have increased substantially since 2014.<sup>20</sup>

<sup>&</sup>lt;sup>19</sup>The QCEW aims to include non-wage cash payments, such as bonuses and tips, in its measure of wages. However, for workers in the restaurant industry, these components are likely to be underreported. Federal law allows employers to count tips in applying the full minimum wage. Minnesota, however, prohibits employers from counting tips for purposes of either the state or federal minimum. The minimum wage increase in the city of Saint Paul refers to the wage excluding tips.

<sup>&</sup>lt;sup>20</sup>In 2014, the state of Minnesota increased its minimum wage above the federal level. We also observe an

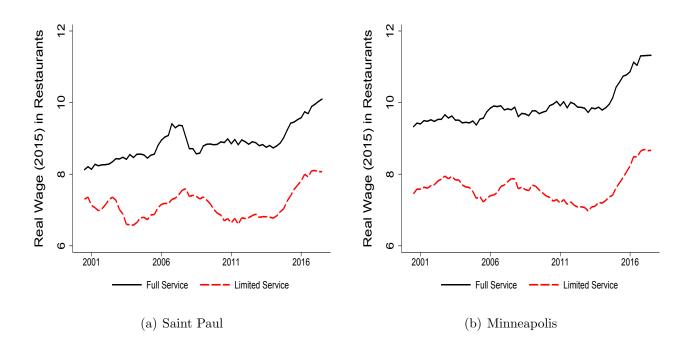


Figure 24: Real Wage (2015 Dollars) in Minneapolis and Saint Paul Restaurants

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increase in restaurant wages around that period for the state as a whole.

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