

Expanding and Diversifying Housing: Approaches and Impacts on Opportunity

*County of Santa Clara's Office of Supportive Housing and
Research Partnerships*

October 4, 2019

1. Background
2. OSH Experience & How this Partnership Came About
3. Our Goals for the Research Project
4. Advice for Others





Supportive Housing System Progress since 2015

- **6,937 persons permanently housed** including 1,237 veterans
- **\$950M Housing Bond** implementation is ahead of schedule;
- City of San Jose set aside **45% of housing funds for ELI households**
- 1,537 service-enriched apartments built or underway;
- **Increased PSH capacity by 72% and RRH capacity by 114%**
- **Increased temporary shelter capacity by 126%**
- Established a new homelessness prevention system and **increased homelessness prevention capacity by 340%**

2016 Measure A Progress

946
Supportive
Housing Units

YEAR 2 IMPLEMENTATION

\$234,180,000
IN MULTI-FAMILY HOUSING
DEVELOPMENT APPROVED

6 CITIES

1,437 NEW APARTMENTS

484 UNITS RENOVATED

19 HOUSING DEVELOPMENTS

\$25 MILLION
FIRST-TIME HOMEBUYER PROGRAM

*As of December 18, 2018

	Total Units	Mgr. Units	LI Units	VLI Units	ELI Units	RRH Units	PSH Units	Measure A Funds Committed
Sixteen New Construction	1,437	19	203	273	197	54	691	\$205,030,000
Three Acquisition & Rehabilitation	484	3	-	29	251	71	130	\$29,150,000
Total Production	1,921	22	203	302	448	125	821	\$234,180,000
Measure A Goals	4,800	NA	NA	600	800	1600	1800	NA
Percent of Goal Met	30%	NA	NA	46%	25%	8%	46%	NA



Edwina Benner Plaza, Sunnyvale, 66 apts.



Laurel Grove, San Jose, 82 apts.

Whole Person Care / Valley Medical Center Supportive Housing Program

- 80 households - Homeless, disabled, and high-users of VMC / County Health System
- 45 persons in permanent housing; 5 in interim housing
- Goal to permanently house remaining 30

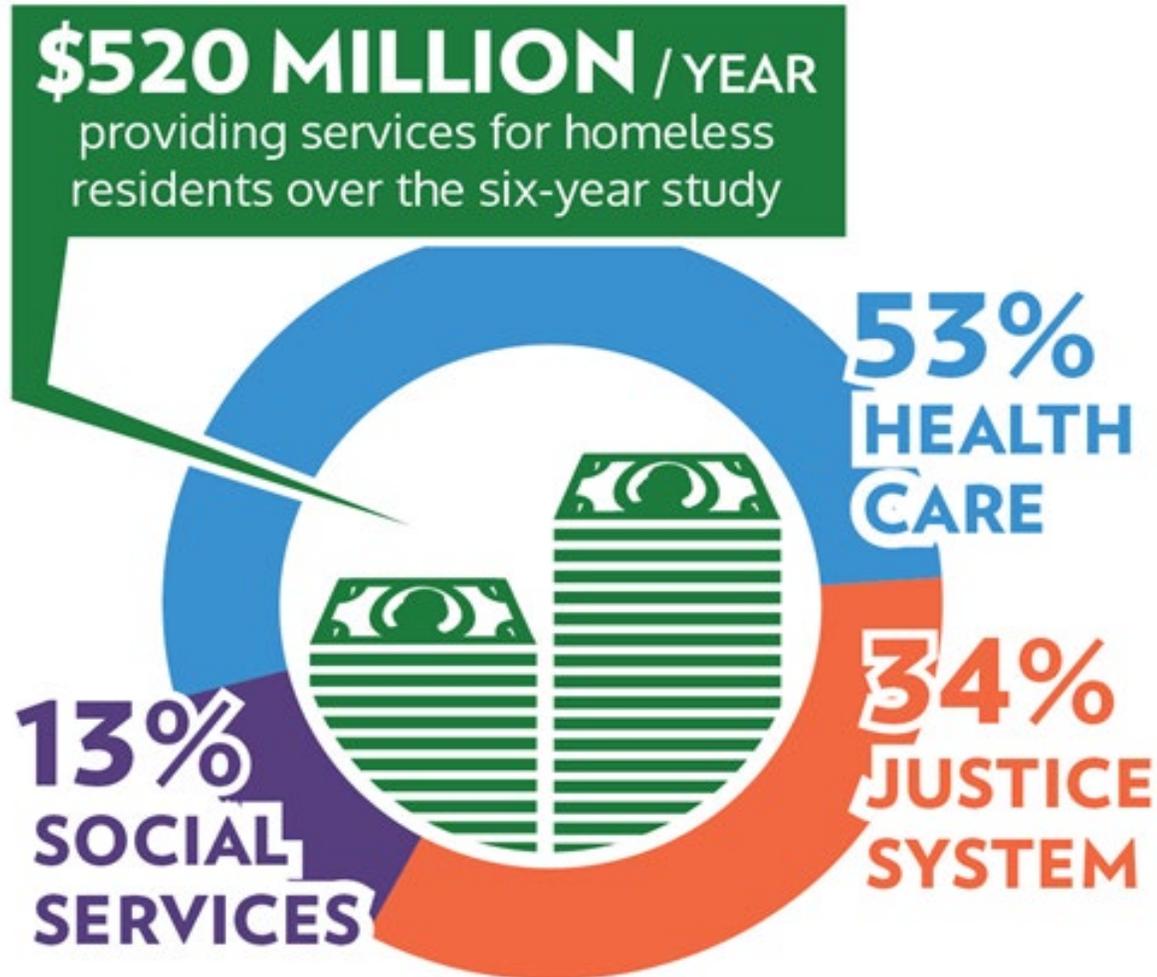
The Veranda

- First Housing Bond funded development
- Opened end of May
- 19 units in Cupertino for seniors
 - 6 as Permanent Supportive Housing
 - 6 for Extremely-Low Income Households



Home Not Found: Cost of Homelessness in Silicon Valley

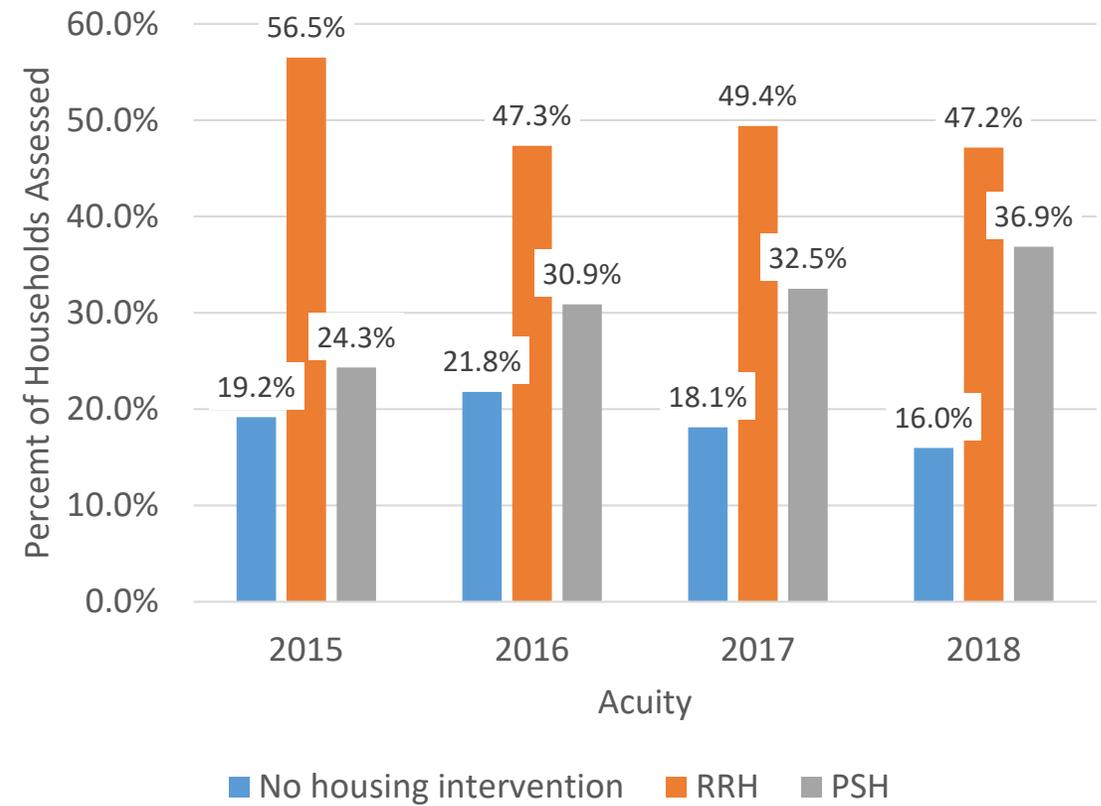
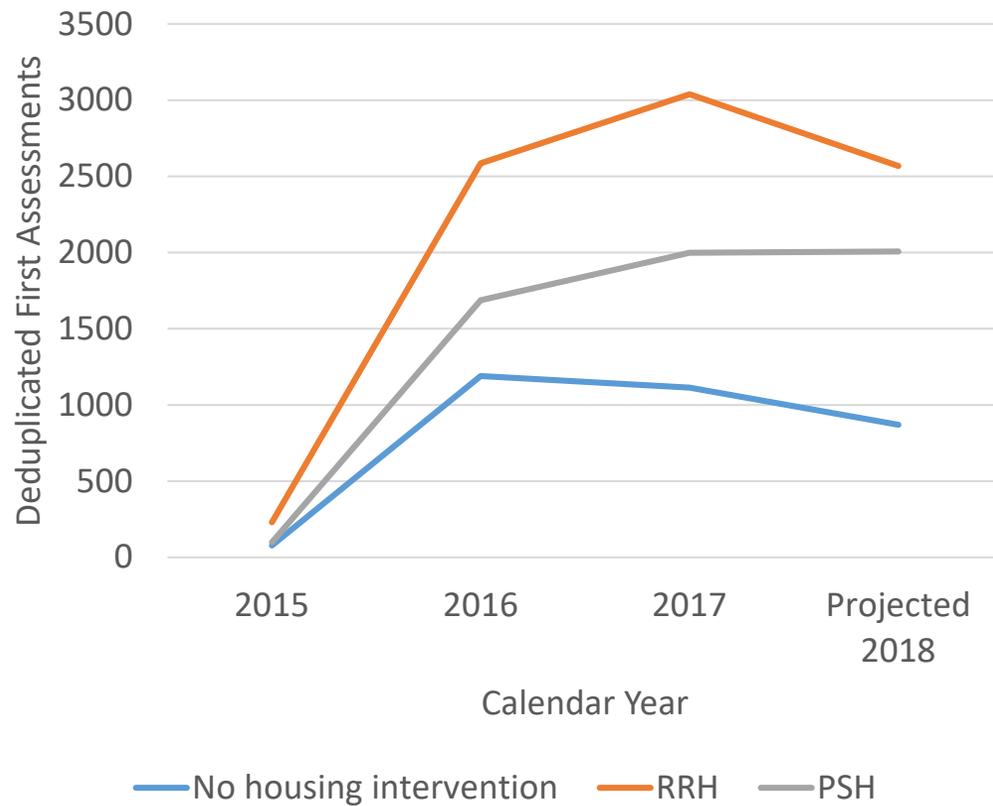
(July 2015)



It's a Long Story . . .

- LEO's Partnership with Catholic Charities USA
- Attempted study of affordable housing waitlists
- Homelessness Prevention Call Center in Chicago

Acuity of assessed households over time

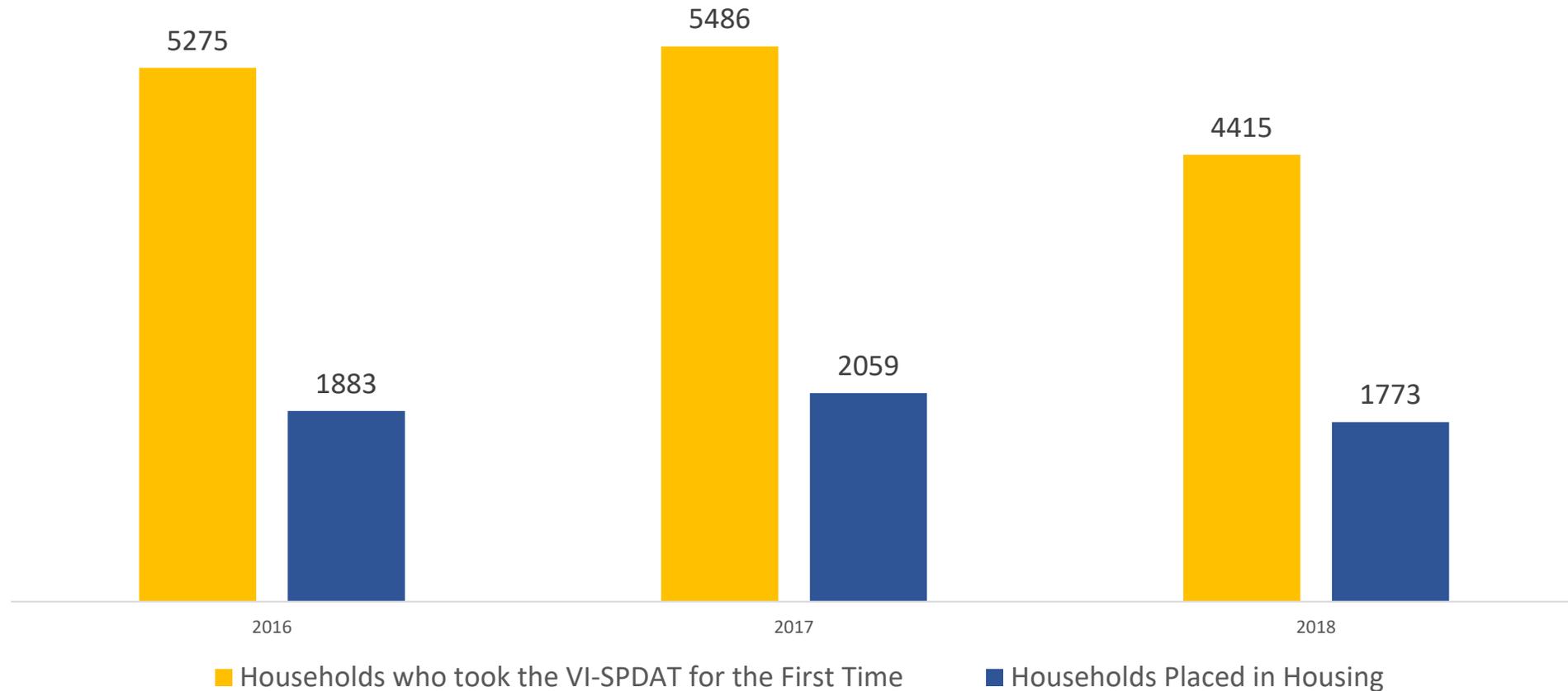


Interventions & Research

<u>Intervention</u>	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Homelessness Prevention System (HPS)
<u>Research Projects / Partners</u>	RCT with UCSF for Project Welcome Home a six-year program that uses Social Impact Financing and targeting the highest users of County Services	Partnership with LEO to determine the effectiveness RRH for single adults	Partnership with LEO to implement a new countywide Homelessness Prevention System

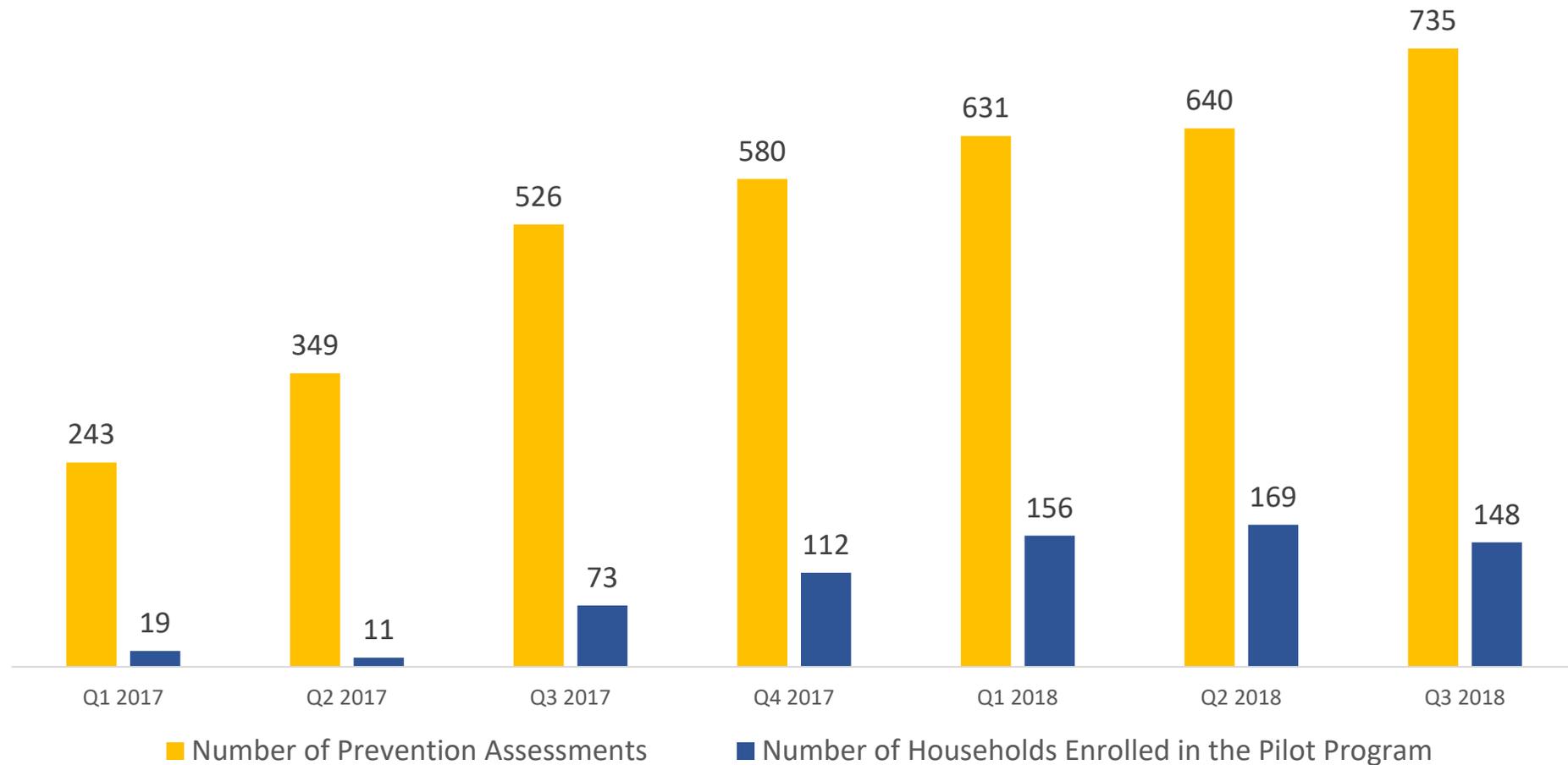
More People are Slipping into Homelessness

CY2016 to 2018



Unmet Need for Homeless Prevention Assistance

Total Assessments and Total Enrolled in HP System Pilot



Summary

Goals for Partnerships

- Improve County RRH programs
- Provide insight into our Coordinated Assessment System
- Build a case for more resources for homeless men and women without disabling conditions or other “special” needs
- Add to the field

Advice for Others

- Plan for additional staffing and/or support for community partners
- Bring in your attorneys early
- Be open
- Partner with a mission-aligned organization
- Bring teams together